



# 2020 Year-End Review

Statement of Program  
Service Accomplishments



**CHATTANOOGA  
DESIGN STUDIO**

Buck Gentry  
Chief Financial Officer (CFO2Biz)

Prepared by:  
  
Eric Myers  
Executive Director



02-01-2021

The echoes of what a challenging year 2020 turned out to be for so many of us are reverberating everywhere. Like so many other community-oriented organizations, our projects and programs were pressed to adapt in many good and overdue ways, but our mission remained true. The COVID-19 pandemic, crippling unemployment and widespread social unrest all significantly upended and disrupted critical aspects of community. While these incredible challenges could have been expected to hinder our work in the community and our ability to advance our mission, this unprecedented year actually highlighted public space as an essential requisite to quality of life and public health in cities; a clearer picture emerges of systemic inequity of access to high quality public space in Chattanooga. In light of this, our team is emboldened to double down on our efforts to help improve public spaces, advocating for healthy neighborhoods of opportunity, a quality public transit system, and education throughout our community about the importance of excellent and equitable urban design.

In 2020, we discovered new and creative ways to engage with people to advocate for urban design as a means to improve public places and, in return, to improve individual and collective quality of life. We continued to educate broadly about urban design challenges and opportunities in Chattanooga. And we ramped up efforts to meet people where they are, to share honest stories and help craft their own visions for the future of their neighborhoods -- a future that includes them and contributes to a vision that they can own.

When we look back at 2020, we are proud. We leaned into the disruptions and chose to confront the status quo of our field and our work. The growth has established new and productive relationships with individuals and organizations that will continue to help deepen our impact. If you rolled up your sleeves with us last year to help envision a better Chattanooga, we want to say thank you.

With grace,

The Chattanooga Design Studio Team

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CHATTANOOGA  
DESIGN STUDIO

# organization



**The mission of the Chattanooga Design Studio is to enhance Chattanooga's quality of life by educating the community about, advocating for and facilitating excellent urban design.**

**Chattanooga will be internationally recognized and celebrated as an outstanding example of collaborative and effective urban design.**

## Organization:

The 2020 Studio staff was as follows:

- Eric Myers, Executive Director
- Lindsey Willke, Urban Design Coordinator
- Beverly Bell, Urban Designer
- Tina Vance, Community Outreach Administrator

## Congratulations !!!

Lindsey Willke and her husband Patrick announced the birth of their second child, Teagan. Lindsey stayed at home with her newborn gift the first part of 2020, and returned to work at the Studio in May.



## Fond Farewell

In 2020 we also said farewell to one of our team members, Tina Vance.

Tina Vance joined the studio last summer and stayed active with the Studio's organizing. Park(ing) Day, Film Friday's, helping with our CIVIQ program and planning the first annual fundraiser called City Celebration. Tina stated that she hopes that all of the changes to everyone's lives and schedules makes us all take a step back and realize how fortunate we are and look for ways that we can always help someone else, even if it is just a kind word and a smile. We will miss Tina and wish she and her husband Bryan and two beautiful children all the best.



# The Porch - Pilot Project

## overview

A recent observation study of the public spaces in Chattanooga's Innovation District revealed that the public space at Georgia Avenue and Market Street is one of the most social spaces in the District, despite only consisting of several benches and a few trees. The Porch Project utilized a community-driven design process to redesign this space into a welcoming, high-quality public space that is adapted to the needs of the community and safely encourages users to move between key anchors in Chattanooga's downtown.

## The Porch

## PILOT CONCEPT



After observing many of downtown's public spaces through the "The Public Realm Action Plan" led by the Enterprise Center and Chattanooga Design Studio in collaboration with Gehl Studio and local stakeholders, it was discovered that the public space surrounding Patten Towers, at Georgia Avenue and Market Street, was one of the most sociable places. In this space, about 9 out of 10 people were observed in groups of 2 or more during a peak hour. Patten Towers is downtown's densest population of slightly over 200 residents. The building is an income restricted community of which many residents are physically and mentally challenged. Currently, the building's surrounding outdoor area does not provide enough comfortable public space to spend time and mingle.

Seating was limited, lighting was inadequate, and the empty ground floors deterred many people from passing through or spending time here.



A pilot project was identified from a Public Space Survey.

01

The Social Hub

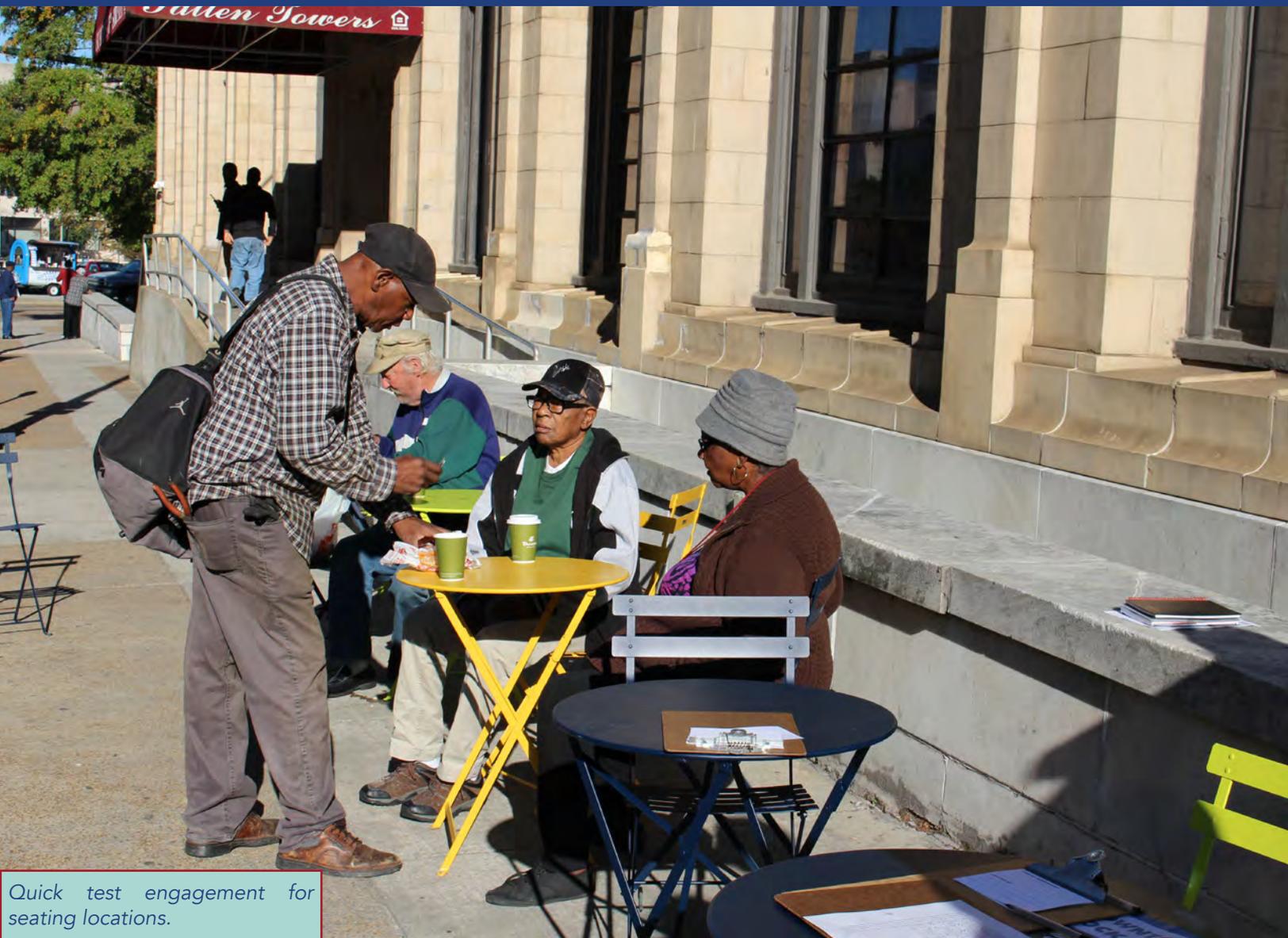


Patten Towers, intersection of Market Street, Georgia Avenue, and 11th Street

**A desire for a friendly outdoor space.** Residents of Patten Towers love spending time outside but they don't always feel welcome. As a dense and heavily trafficked block, residents have little exterior space where they can enjoy the fresh air, take in the sunshine or chat with friends. A place that feels comfortable, safe, and the resident's own, while connecting with the greater district are key objectives.

# project intent

Through community engagement many residents expressed a desire for a more friendly and welcoming outdoor space; however, many do not feel safe in this space currently. This project asks how we might transform the area into a true neighborhood meeting ground that invites the community to rest, relax, and socialize in outdoor public space. Additionally, the project aims to safely connect this social island to other public spaces in the downtown fabric to encourage users to move between these downtown assets. By improving access to high quality outdoor spaces that are safely connected the project aims to have an impact on the community's physical health encouraging everyday movement. Additionally, well maintained and inviting public spaces can positively impact community social wellbeing by providing an invitation to comfortably gather outdoors, particularly in a dense urban environment. Improvements such as this have the capacity to enhance the physical and mental well-being of the residents and downtown community.



Quick test engagement for seating locations.

Finally, the project also asks how the community can be involved in all aspects of the design process and help steward the project from initial planning to post-install activation. This project is intended as a short-term pilot to test out relatively low cost, flexible, adaptive site design elements so the team can evaluate how receptive the design is to the needs and desires of the community's users of the space. This pilot project will help inform the direction of a long-term design for the area.



Residents testing out furniture at a "Coffee Talk"



A sidewalk celebration and project kick-off gathering.

# project process

A high level of community involvement and input was prioritized throughout the process to ensure the design meets the needs and desires of the Patten Towers residents and surrounding community. A diverse range of activities were hosted that were designed to build relationships and gather data from residents and community members. The project team began by meeting with a core group of Patten Towers' residents to spark conversations about how users felt about the space and how they envisioned it in the future. From this initial small group, the project team started hosting weekly morning "coffee talks" where the team set up colorful bistro tables outside and brought free coffee and donuts. Patten Towers residents and surrounding community input was collected at these events through a variety of surveys and one-on-one conversations. The team also hosted an evening block party with music, food trucks, and dancing to showcase the space's potential for providing a community meeting grounds and pilot "closing the street" for safer use of the public space.

These initial engagement efforts, led to the project team selecting a professional team to create a community-informed design for the site. Through an RFP process, the community selection committee selected a collaborative design team consisting of WMWA Landscape Architects and artist Genesis the Greykid to lead the site design and further community engagement. To ensure a creative approach to the design and engagement process, applying design teams were required to collaborate with a local artist.



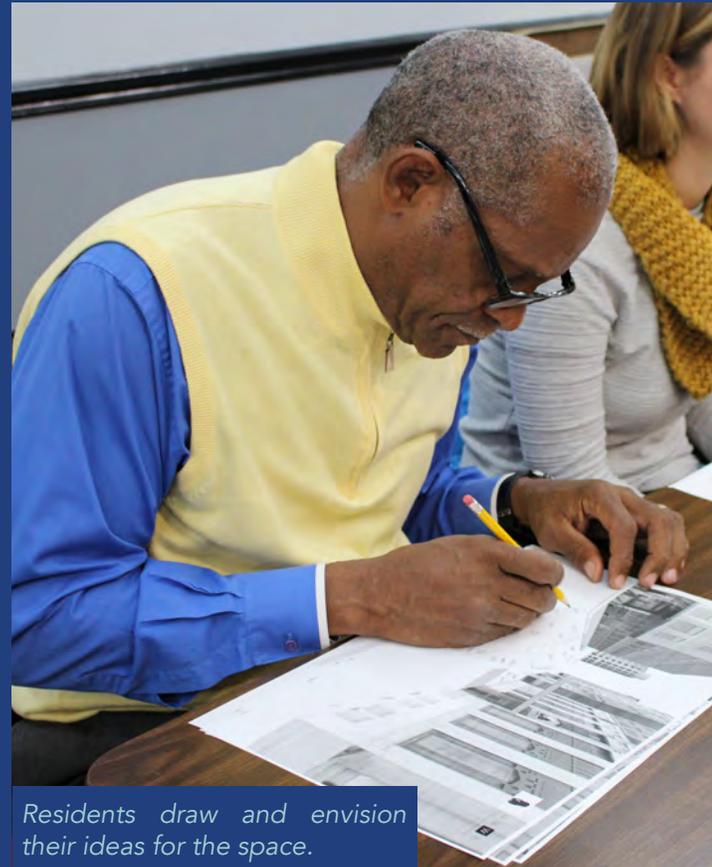
Genesis leads a "Words in Grey" session with neighbors.



Coffee Talks: Quick test engagement for site analysis

It was learned through these early engagement efforts that many residents did not spend time in their outdoor space because they felt a lack of safety and comfort due to several factors. A large majority of users of the space engaged in illicit or disruptive behaviors that decreased the comfort level of many Patten residents. The users of the site prior to the project installation consisted of a mix of Patten Towers residents, non-residents and homeless. Additionally, residents also felt a lack of safety because of the speed and driving patterns of vehicular traffic. In the past, there were often close encounters between pedestrians and vehicular traffic at this intersection and in one instance a resident was hit by a car. It was also learned that many residents did not like the seating options and they wanted the space to feel more welcoming, accessible and family friendly.

The design team started out with several different types of community engagement exercises led by Genesis to build on previous efforts and gather more input with Patten Towers residents and community members. These efforts included both "micro-sessions" consisting of smaller one-on-one conversations and larger "Words in Grey" sessions that integrated poetry and art to express feelings and thoughts about how the community envisioned their future public space. From these sessions, the team learned that the Patten Towers residents and surrounding community imagined more color, greenery, safety from vehicles, play features for family, versatile seating options, shade, and places for games.



*Residents draw and envision their ideas for the space.*



*Mayor Andy Berke and Abby Garrison of the United Way announce re-opening of Bingo's Market*

# design + install

Using the data gathered from the engagement sessions, the design team produced three concepts. These concepts were presented to the residents and community for feedback. Feedback was gathered through group discussion and surveying activities that asked attendees to vote on their most valued design elements. Top preferences included diverse seating options, tables for eating + games, colorful sidewalk painting, traffic calming, swings and greenery. The final concept was revealed to the residents and the community and additional comments were gathered through group discussion.

The final design includes colorful asphalt and sidewalk paint, a variety of flexible seating options, vibrant sculptural swings, landscape planters, and a payphone for calling friends and family. The final design also proposed adding a swing and a few Adirondack chairs at nearby downtown asset "outposts" including the downtown public library and Miller Park to visually link these public spaces and encourage movement between them. The design focused on high quality, commercial grade products that are designed to uphold in high use exterior public spaces. Native plants were chosen to increase general plant knowledge and promote biodiversity in the urban environment.



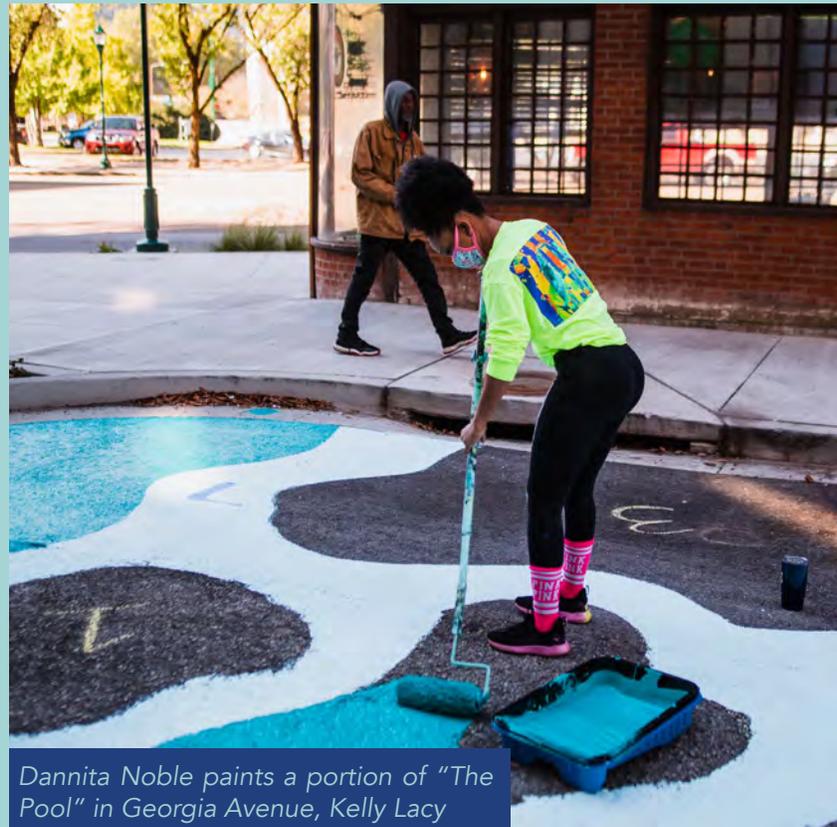
Dan Burden with Blue Zones and the Made to Move program conducts a walk audit with local officials.



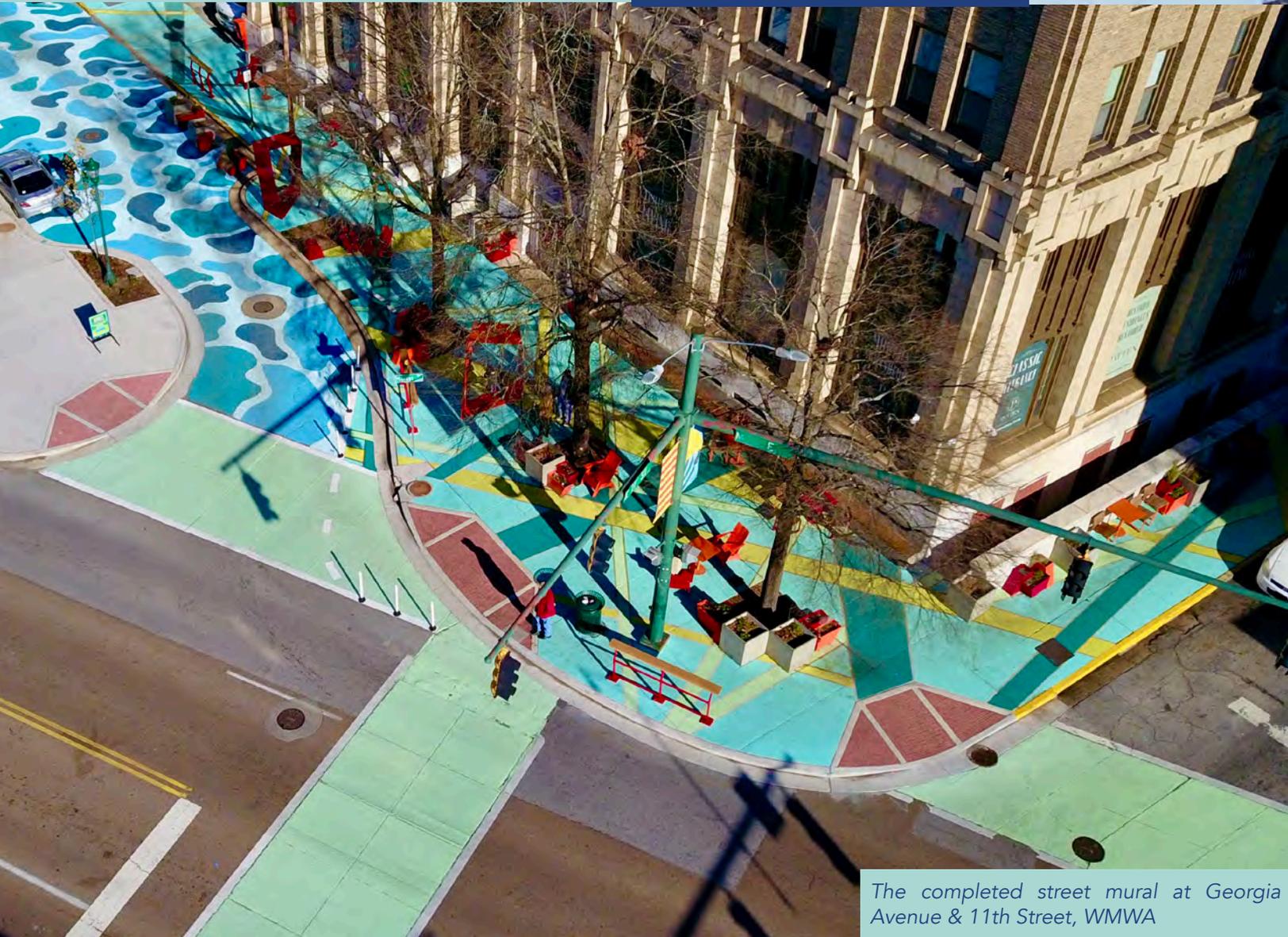
WMWA's layout for the pilot at Georgia Avenue & 11th Street

The project was implemented in Fall 2020 through a collaborative effort led by the project team and WMWA Landscape Architects. A major goal with the project was to work as local as possible for the installation. Local contractor, Tucker Build, was hired to assist with items such as site prep, concrete work, outlet installation and custom built-in furniture fabrication.

Additionally, local design and fabricator, Range Projects, was engaged to build the custom sculptural swings, lean rails, and phone booth. Chattanooga's local Internet supplier, EPB Fiber, donated their services to provide free WiFi for the area and a connection for the pay phone. The plants were supplied by a local native plants nursery, Reflection Riding, who helped select varieties that were well adapted and low maintenance. Local rising artists installed the sidewalk and asphalt paint with the help of community volunteers. Local installer, Traffic Calming USA, installed the colorful MMA crosswalk material.



*Dannita Noble paints a portion of "The Pool" in Georgia Avenue, Kelly Lacy*



*The completed street mural at Georgia Avenue & 11th Street, WMWA*

# analysis

Data collection methods have been limited since the completion of the project in November due to winter weather and COVID-19 safety concerns. However through simple observation and conversations with residents and users of the space, there has been an increase in diversity of users and increased enjoyment of the space. Often people of all ages who pass by, stop to check out the swing. A variety of activities now take place in the space that previously were not possible such as birthday parties, board games and play options for kids. The swings and mural have become hot spots for "selfies" and social media posts, bringing new faces to the area. There is an increased perception of safety for pedestrians and cyclists and overall comfort level.

The project has gained a significant amount of attention from local press including an interview with WUTC's Scenic Roots and articles in the Chattanooga, Times Free Press, and NoogaToday.



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## A Community-Built Porch In The Heart Of Chattanooga

By RAY BASSETT & ELENA NOURABADI • OCT 25, 2020

PROGRAM: Scenic Roots

Here in downtown Chattanooga, at the corner of Georgia Avenue and Market Street, there's a public space where people like to gather outside Patten Towers.

Share | Tweet | Email

Listen 11:29

aired Weds 10/28/20



"The Porch Project" is a collaboration to improve that space - make it healthier, more welcoming, more functional - for the people who use it, a pilot project that relies on their input and feedback.

The Chattanooga Design Studio is part of the team of local organizations that is steering the Porch Project and working with residents.

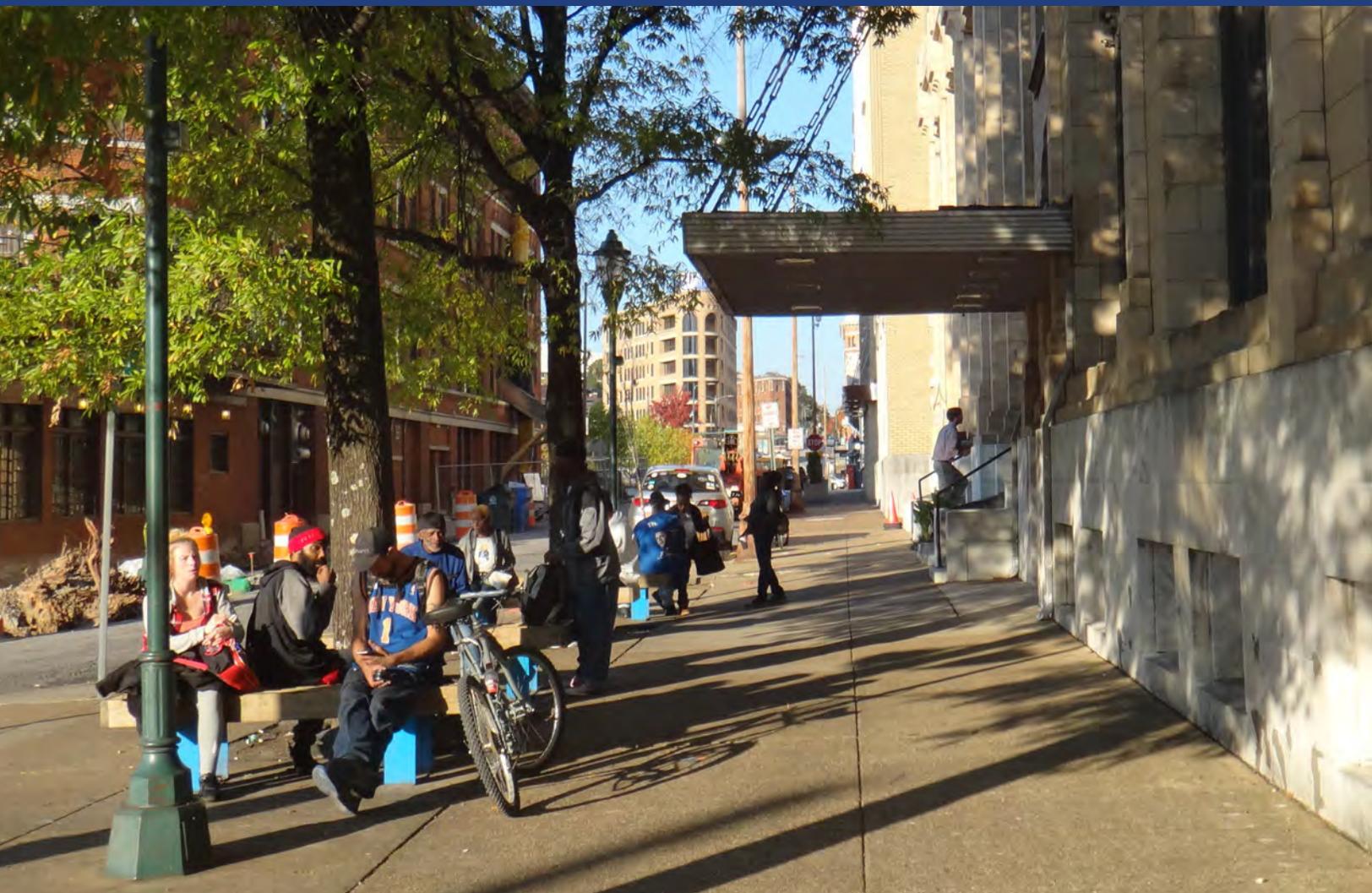
Lindsey Willke is urban design coordinator at the Studio - and Beverly

A design for the Porch Project  
CREDIT: CHATTANOOGA DESIGN STUDIO

Bell is an urban designer there.

TAGS: SCENIC ROOTS

Share | Tweet | Email

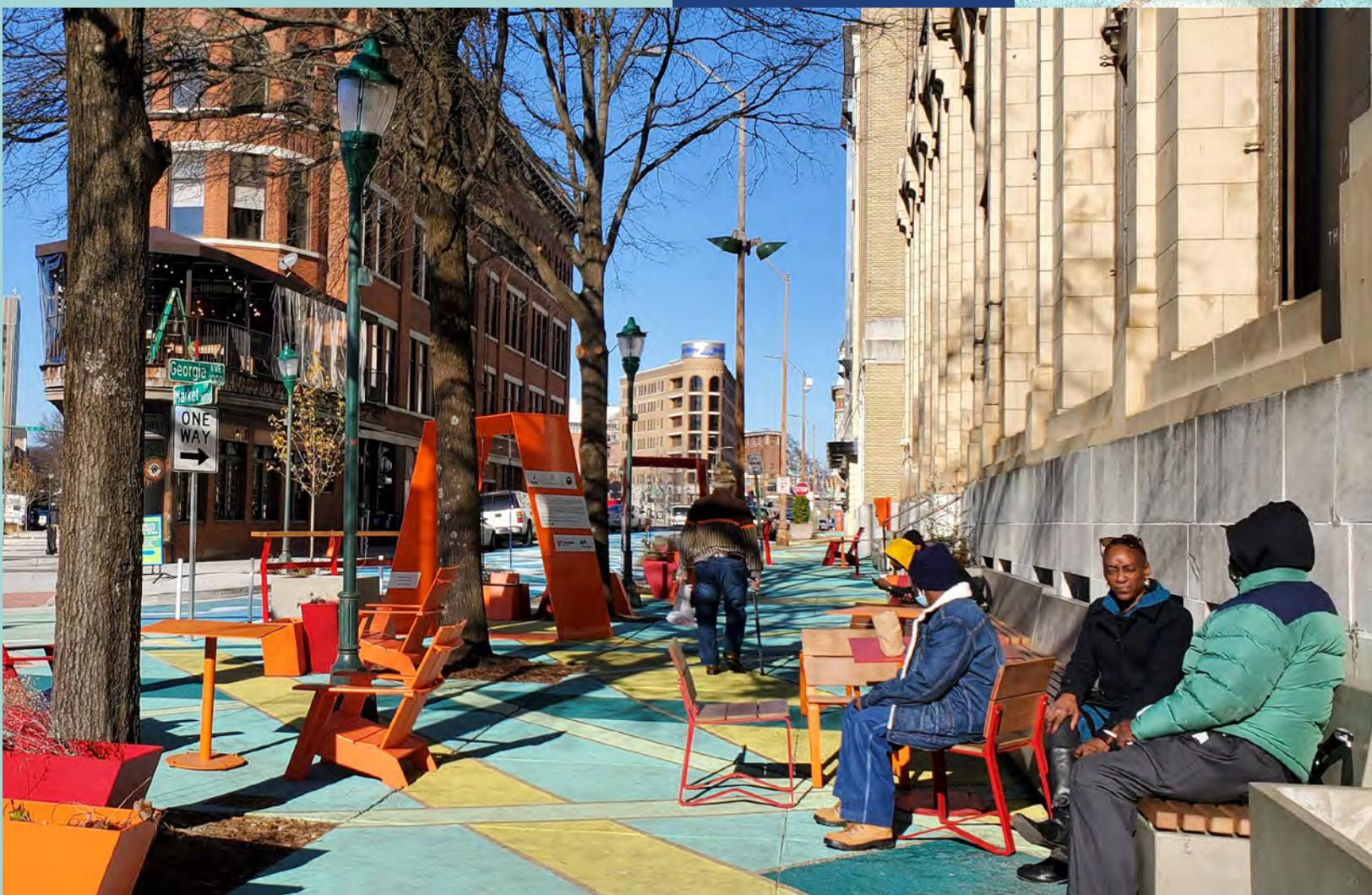


Thelma Holland, a Patten Towers resident, says the residents “love it and it’s better this way from the old way before this design came about. Everybody can connect with each other and communicate with each other better than it was at first. Nobody has to be scared to walk through here or come down here because this space is for everybody. The residents at Patten Towers feel safe, they feel calm. I can’t wait until summer gets here and to see people come out and get together and play cards and see how they like it.”

Thomas McClellan, manager of Bingo’s Market located in the ground floor of Patten Towers and adjacent to the Porch site, has observed “increased use of the outdoor spaces both by residents of Patten Towers and other members of the community. There has also been a significant increase in the number of families and groups of young adult women in the area, especially utilizing the swings and other furniture. I’ve seen both professional and amateur photographers taking photos on the swings, as well as people sitting, standing, or even laying in the newly painted street. The Porch Project has also brought an influx of new faces to Bingo’s Market, which resulted in an increase to our daily sales by approximately \$75, which amounts to a 125% increase in our daily sales.”



Birthday party at The Porch, WMWA



# Westside Evolves Planning

In 2020, the Studio embarked on the Westside Evolves Planning process in collaboration with the Chattanooga Housing Authority, and The City of Chattanooga.

The study area is bounded by US27 to the East, MLK Boulevard to the North, Riverfront Parkway to the West, and Main Street to the South. The community planning and urban design strategy reaches past property controlled by the Chattanooga Housing Authority. It also includes subsidized housing properties and City-owned properties. Working with the community, near and long-term plans will be developed to encourage a diverse, mixed income urban community.



The planning process began in early 2020, when the Design Studio assembled a 30 - person Community Advisory Group which includes former and current residents. This group helped initially confirm several important goals for the planning process. Throughout the summer, the Studio facilitated several light-touch engagement exercises in the community, and established a community studio at the James A Henry School building.

A smaller portion of the community advisory group helped the Chattanooga Design Studio select a planning team with experience to help facilitate this study. The group selected the EJP team who officially began work in September of 2020. Working side by side with residents the team surveyed over 1000 neighbors and have collected a large amount of data about the current neighborhood.

This process will help clarify the role of the Westside by and for Chattanoogans as a long-term vital downtown neighborhood. A primary goal of the planning effort is to clearly identify mixed-finance development necessary for a phased strategy to retain a one for one replacement of subsidized housing units within the district. To do this the process will help identify various housing types as well as opportunities for public art and public spaces that are suitable for the neighborhood's future.



# Westside Evolves Planning

A group of local artists led by the EJP team creative lead, Erika Roberts, helped engage the community through historic research, oral history collection and artistic interpretation of community landmarks and events. Looking toward to Spring of 2021, the team will be working to connect the collected materials into a larger art piece coming to life in the James A Henry school.

The studio has also engaged a local Black author and historian named Rita Hubbard. Rita's work will create a researched historical narrative that will help shape a community timeline and story. Hubbard is a retired special education teacher of 20 years who now champions unsung heroes whose stories need to be told.



Throughout the Fall of 2020, the Studio continued to host small gatherings and pop-up engagements at several events in the Westside Community. Together, with the Studio's Community Engagement Fellow, Sharon Dragg the team hosted engagements that allowed people to share their stories. Sharon organized several community "walkabouts" that intended to meet residents on their front porches or outside for safe, distanced conversations.

As the fall came to a close, the planning process completed Stage 1, "Understand the Neighborhood" and posted the compiled data to the project's website. The team began stakeholder interviews that were conducted to find out what is the current state of land planning and future investments and which efforts could be harnessed to contribute to the long-range vision for the broader community.

This process is expected to complete in June 2021 with an implementation strategy that will be outlined moving forward.



# my Chatt House

## Are You Building New in an Old Neighborhood?



**You finally bought a  
lot in that urban  
neighborhood you love.**

**Before you build, here's what  
you need to know.**

## Hidden benefits of making your new house fit the vibe



### **YOUR HOME AND STREET WILL BE SAFER**

All the features that make old neighborhoods feel neighborly—tall windows; focal-point front doors; large, furnished front porches; low fences and hedges—don't just make it easy for people to get to know each other. They also make it easy for people to keep an eye out for each other. In this way, classic urban residential design fosters a sense of community, leading to safer streets.

## NEIGHBORHOOD PATTERN GUIDE [myCHAttHouse.com](http://myCHAttHouse.com)

The Studio continued to enhance and add features to its on-line Neighborhood Pattern Guide called "myCHAttHouse.com" in 2020. We created a printed trifold pamphlet and downloadable digital packet that both intend to introduce the pattern guide's basic principles. The Studio engaged an independent copy editor with experience in the medical industry, who helped craft the technical urban design principles into common and simplified terms. Most importantly, the Studio worked with the copy editor to make the tone of the materials have a "sharing of tips and secrets", and steering away from a didactic type delivery of the content. The two-page downloadable packet is now accessible from the site's home page. A set of the trifold pamphlets have been delivered to local hardware stores and Realtor offices.

# Patten Square

In 2019, CDS collaborated with several project partners including Chattanooga Department of Transportation, Public Art Chattanooga, Department of Public Works, River City Company, Veterans Memorial Committee, ASA Engineering, and WMWA Landscape Architects to help with community engagement and urban design for the renovation of Patten Parkway. The goal was to envision improvements that will recall the space's unique history as a market square and be better suited for festivals, concerts, and other events. We initially asked our partners how we might optimize this space for people. During 2020, the Studio remained involved during the construction process. While a few ground level businesses did relocate or close during the construction process, Patten Square is now seeing new economic investment in the form of new retail tenants.

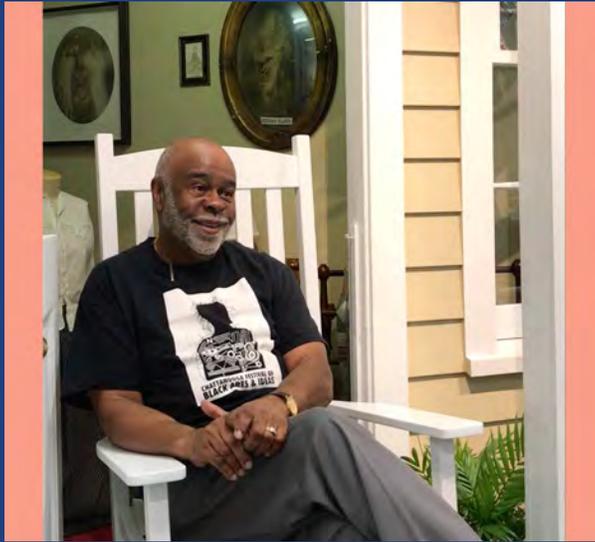


# 2-Way Conversions

Mayor Andy Berke's citizen-led Chattanooga Forward Downtown Task Force report from 2014 highlighted several categories of focus to facilitate new ideas for a positive impact on our city. In particular, it called for a renewed focus on the public realm, and more specifically increased safety and improved connectivity in the downtown, highlighting two-way street conversions as one way to achieve this goal. Two-way conversions are also widely recommended in the citizen driven City Center Plan from 2015. The Studio partnered with The Chattanooga Department of Transportation (CDOT) that had recently completed an engineering study which considered converting several one-way streets in downtown to opposing two-way traffic configurations. The study completed by Barge Design Solutions recommended conversion of both Lindsay and Houston Streets, from 11th Street and McCallie Avenue (Phase IA) and McCallie Avenue to 3rd / 4th Streets (Phase IB).

Through extensive property owner engagement in 2019 and through 2020, the Studio, CDOT, and River City Company confirmed consensus surrounding more detailed design aspects of the proposed conversions. The conversion project was implemented in phased that were substantially completed in October 2020.





In 2020, the COVID-19 pandemic forced us to re-think one of our in-person educational programs. Film Friday is the Studio's free monthly event advancing conversation on urban design through short films and honest dialogue. Each hour-long event includes free lunch, 20-30 minute films and facilitated discussion. We we're able to hold one even in February at the Palace Theater, screening *The Backyard Experiment* and *Urban Thinkscape*. Both films highlight stories about experimental design changes and artistic installations that activated public spaces.

To address the challenges with no in-person gatherings, the Studio changed this program to "Film'd Friday", and featured short filmed clips from interviews with local community partners. These interviews included people such as former City Councilman Moses Freeman, and former Resident Coordinator at Patten Towers, Nichole Cameron.

## Film'd Friday



CHATTANOOGA  
DESIGN STUDIO

## PRESENTS

# FILM FRIDAY

*Now Showing...*

THE BACKYARD EXPERIMENT  
URBAN THINKSCAPE

*Location...*

The Palace Theatre  
818 Georgia Avenue

*When...*

Friday, February 28th  
12-1pm



photo credit: urbanthinkscape.com

*\*Lunch will be provided*

## CIVIQ (ROBERT C TAYLOR SPEAKER SERIES):

In 2020, the Studio continued the program called "CIVIQ, a quarterly speaker series honoring Robert Taylor". The series hosted three events in 2020 and our average attendance remained at approximately 100 people. The Studio was forced to transition to a virtual webinar format for our second and third installments to accommodate restrictions on in-person gatherings.

"How can creative engagement and meaningful programming connect communities to our natural surroundings? Can nature encourage healing and stronger relationships within stressed communities? " In March, Akiima Price presented "Meaningful Engagement in Stressed Populations", a look at examples to connect stressed youth, adults, and families in meaningful, positive experiences that affect the way they feel about themselves, their communities, and their parks. Akiima also led a workshop that sparked community connections and creative thinking processes that can be used in future planning processes.

What more can we do as a community to address the challenges, opportunities, and creative resiliency that our community is faced with during COVID-19? In May, a panel moderated by Ann Coulter shared "Creative Resiliency During COVID 19" and shared several local perspectives shedding light into how our public, personal, community, and civic health have been affected by this pandemic and how these leaders are finding ways to be creatively resilient during this time and in the future. The panel included Dr. Michele Pickett - Executive Director, LifeSpring Community Health; Jermaine Freeman - Deputy Chief of Staff, City of Chattanooga; Dr. Greg Heath -Guerry Professor, Public Health Program, Department of Health and Human Performance, University of Tennessee at Chattanooga; and Michael Stone - Director of Innovation Learning, Public Education Foundation Chattanooga.

How do we best see land use and transit systems as interdependent and how can we plan and design for streets and public spaces that enhance experiences moving around in our city? In October Jerome Horne, the Ridership Experience Specialist at the Indianapolis Public Transportation Corporation (IndyGo) moderated a panel discussion around urban design and transit principles. The panel included Jarrett Walker, PhD, President at Jarrett Walker + Associates based in Portland, Oregon, and Victor Dover, the Founding Principal of Dover, Kohl & Partners.

**Akiima Price**  
National Park Foundation  
"Meaningful Engagement in Stressed Populations"  
March 5th



## "Transit Oriented Urban Design" October 22nd



## "Creative Resiliency During COVID 19" May 21st





### Sharon Dragg

Sharon Dragg joined the Chattanooga Design Studio as the Fall 2020 Community Engagement Fellow. Sharon is a resident of College Hill Courts in Chattanooga, and has a passion for engaging her neighbors to be involved in the betterment of the neighborhood. She has been leading a voter registration centered non-profit called Grassrootz Votes, and helping organize community events such as "Get Down Friday". Sharon is optimistic about the future of the Westside and wants to help her neighbors find the ability to have their voices heard and their essential needs met.



### Cameron Davis

Cameron Davis was a rising 5th-year architecture student at the University of Tennessee, Knoxville. Cameron is from Chattanooga, and loves to create. As a person, she is inquisitive nature and loves to explore material and connection and the impact of the way an architecture fits around the user rather than designing with just the architectural form in mind. Through a study abroad program in Krakow, Poland, she was able to learn about the city's beautiful historic architecture, and some of its neighboring cities.



### Quin Crumb

Quin Crumb had just completed his junior year at UTC in the Graphic Design BFA program. He approaches design with an interest in process and material and aims to create work which draws on its context to reveal new or unexpected perspectives. He has grown up in Chattanooga and is excited to be a part of helping the city to grow.



### Rachel Paganelli

Rachel was a UTC senior studying Interior Architecture and will begin UTK's Master of Architecture program next year. Since she was a young child Rachel has had an interest in urban patterns and design. She loves the outdoors and is a very involved community member at UTC and a member of Alpha Delta Pi.

# City Institute

University Studios

The University of Tennessee  
College of Architecture and Design

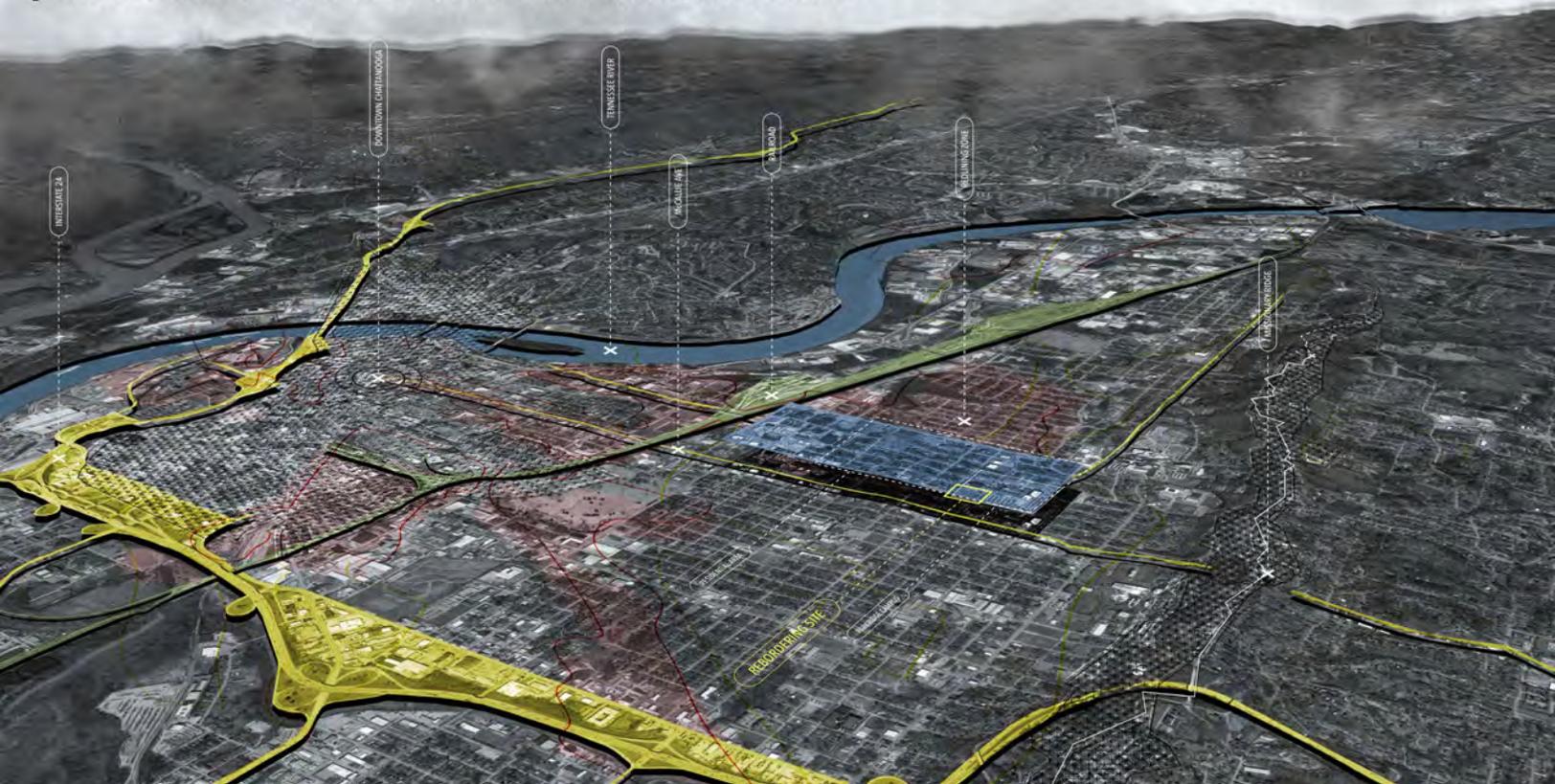
In Fall 2020, the Chattanooga Design Studio co-hosted a University of Tennessee College of Architecture and Design studio with the Orchard Knob Collaborative. This group consists of several local organizations including Orchard Knob Neighborhood Association, Parkridge Health System, GreenSpaces, The United Way of Greater Chattanooga, The YMCA of Greater Chattanooga, Habitat for Humanity, and Glass House Collective. Professor Kevin Stevens led the fourth-year class Architecture 471: Integrations Studio with fourteen students through an exploration of the Parkridge facility and adjacent neighborhood blocks. This fourth-year integration semester included a focus on sustainability and community resilience.

The UTK studio students hosted several community reviews via Zoom, and a final “virtual” community exhibition with members of the Orchard Knob Neighborhood Association. This studio’s work may result in Parkridge making improvements to a new Centennial Heart facility and including areas of their parking lot being turned to community gardens.

Team Re-Bordering’s project won the 2020 AIA Middle Tennessee Award, and included Carson Fischer, Lydia Russell, and Brendan Wallace. Team Cairo won the Brewer Ingram Fuller Sustainable Design Award and included Amber Adams, Jenna Ely, and Olivia Gingerich. The award juries commended the level of engagement with the community and how that engagement played a part in the programming and development of these projects – specifically with regard to thinking about the role of institutions within our communities. Both teams were highly commended on their site strategies, planning, and landscape development.



## ["RE-BORDERING" - URBAN CHATTANOOGA AERIAL PERSPECTIVE



# budget + finance summary

## Financial Highlights

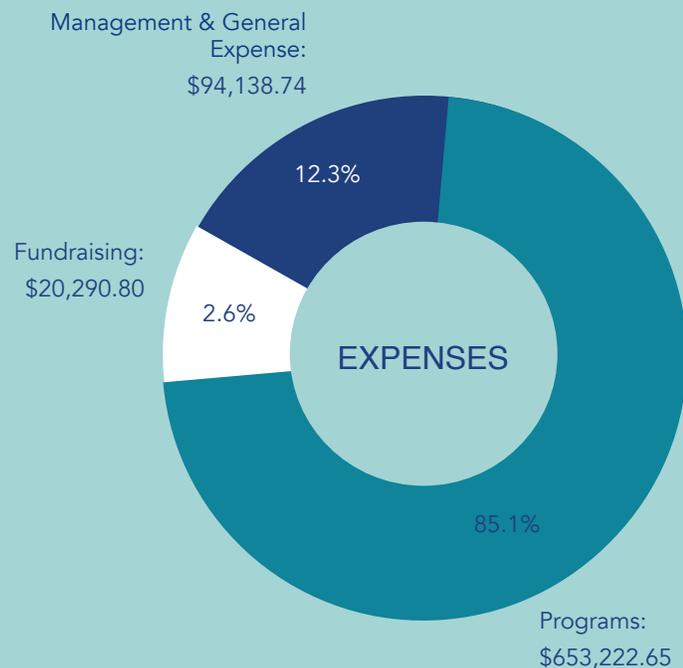
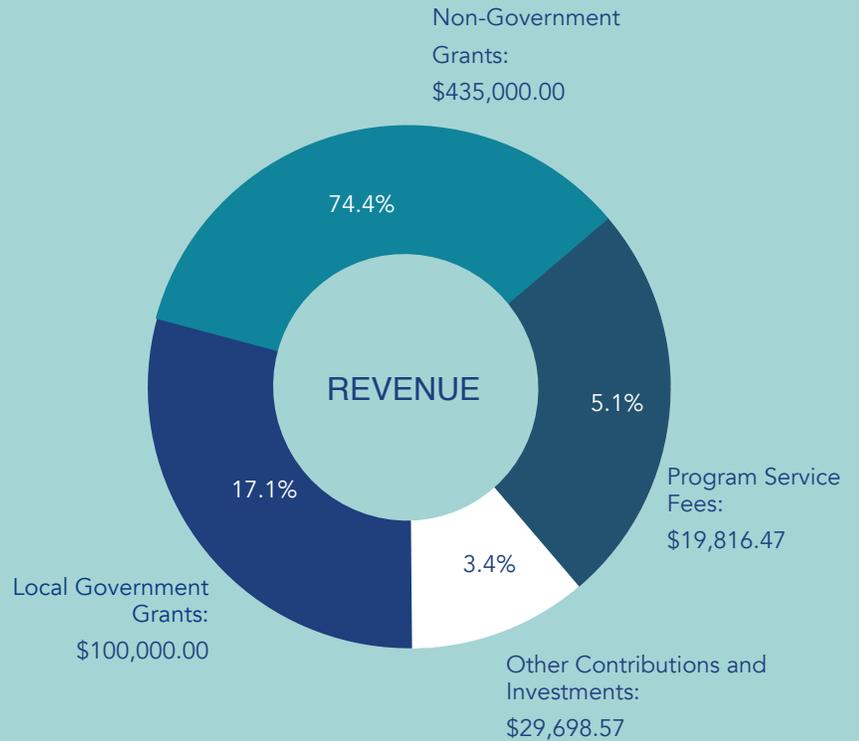
Both the general administrative costs and payroll came in nearly \$30K under budget for the year. Cash position remained good. The organization had unrestricted cash available for the start of 2021 operations at \$133K. During quarter two, the organization conducted a favorable and "clean" 2019 audit with CPA firm Mauldin & Jenkins.

The following are the primary financial highlights from 2020:

- 2020 budgeting identified a deficit created by an obligation to spend \$238,400 of the \$366,000 in 2020;
- ended the year with almost \$250K in cash to dedicate to 2021 work plan;
- an SBA Paycheck Protection Program loan of \$50,200.00 was initiated.

Additional financial information is available upon request.

- 2020 Budget Revenues: \$747,500.00
- 2020 Actual Revenues: \$584,515.04
- 2020 Budget Expenditures: \$781,908.00
- 2020 Actual Expenditures: \$767,652.19
- Cash on Hand at Year End: \$249,449.19
- Restricted Net Assets (12-31-2020): \$34,028.61



EXTENDED TO NOVEMBER 15, 2021

Form **990**

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2020**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

**A** For the **2020** calendar year, or tax year beginning and ending

<b>B</b> Check if applicable:  Address change Name change Initial return Final return/terminated Amended return Application pending	<b>C</b> Name of organization <b>CHATTANOOGA DESIGN STUDIO</b>		<b>D</b> Employer identification number <b>** - *** 3435</b>
	Doing business as		<b>E</b> Telephone number <b>423-664-4837</b>
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	
	<b>850 MARKET STREET</b>	<b>206</b>	<b>G</b> Gross receipts \$ <b>915,517.</b>
City or town, state or province, country, and ZIP or foreign postal code <b>CHATTANOOGA, TN 37402</b>		<b>H(a)</b> Is this a group return for subordinates? ..... Yes <input checked="" type="checkbox"/> No	
<b>F</b> Name and address of principal officer: <b>ERIC R. MYERS</b> <b>SAME AS C ABOVE</b>		<b>H(b)</b> Are all subordinates included? Yes No	
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or 527		If "No," attach a list. See instructions	
<b>J</b> Website: <b>CHATTANOOGASTUDIO.COM</b>		<b>H(c)</b> Group exemption number ▶	
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶		<b>L</b> Year of formation: <b>2015</b>	<b>M</b> State of legal domicile: <b>TN</b>

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>THE MISSION OF THE CHATTANOOGA DESIGN STUDIO IS TO ENHANCE CHATTANOOGA'S QUALITY OF LIFE BY</b>		
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>14</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>13</b>
	<b>5</b> Total number of individuals employed in calendar year 2020 (Part V, line 2a)	<b>5</b>	<b>12</b>
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	<b>0</b>
	<b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>0.</b>
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<b>0.</b>	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b> 800,805.	<b>Current Year</b> 871,166.
	<b>9</b> Program service revenue (Part VIII, line 2g)	229,484.	19,817.
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	765.	333.
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,000.	24,201.
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,035,054.	915,517.
	<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		253,984.	295,778.
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>20,292.</b>			
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		411,748.	471,878.
<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	665,732.	767,656.	
<b>19</b> Revenue less expenses. Subtract line 18 from line 12	369,322.	147,861.	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	<b>Beginning of Current Year</b> 590,553.	<b>End of Year</b> 764,478.
	<b>21</b> Total liabilities (Part X, line 26)	42,278.	68,342.
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	548,275.	696,136.

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer	Date			
	<b>ERIC R. MYERS, PRESIDENT</b> Type or print name and title				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>CHRISTIAN BENNETT</b>	Preparer's signature <b>CHRISTIAN BENNETT</b>	Date <b>07/21/21</b>	Check if self-employed <input type="checkbox"/>	PTIN <b>P01902272</b>
	Firm's name ▶ <b>MAULDIN &amp; JENKINS, LLC</b>	Firm's EIN ▶ <b>** - *** 2043</b>	Phone no. <b>423-756-6133</b>		
Firm's address ▶ <b>200 W M.L.K. BLVD, STE 1100</b>		<b>CHATTANOOGA, TN 37402-1239</b>			

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: THE MISSION OF THE CHATTANOOGA DESIGN STUDIO IS TO ENHANCE CHATTANOOGA'S QUALITY OF LIFE BY EDUCATING THE COMMUNITY ABOUT, ADVOCATING FOR AND FACILITATING EXCELLENT URBAN DESIGN.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 453,048. including grants of \$ ) (Revenue \$ 19,817. ) CITY R & D: THE STUDIO CONTINUES TO CONVENE AND TO FACILITATE THE DESIGN OF A QUALITY PUBLIC REALM AND MAINTAINING A CRITICAL EYE ON THE ROLE OF THE PUBLIC AND PRIVATE COMPONENTS OF THE BUILT ENVIRONMENT. PROJECTS LIKE PATTEN PARKWAY, FRIST STREET STEPS, WALNUT PLAZA, 26TH STREET ALL IMPROVE PUBLIC SPACES IN OUR CITY. THESE PROJECTS HAVE BEEN DRIVEN BY CITIZENS INPUT AND HAVE TAKEN ENORMOUS COMMUNICATION AND COLLABORATION TO ACHIEVE.

4b (Code: ) (Expenses \$ 200,176. including grants of \$ ) (Revenue \$ 24,201. ) CITY INSTITUTE: THE DESIGN STUDIO ENGAGES STUDENTS AND ACADEMIA THROUGH SEVERAL EVENTS AND ACTIVITIES, INCLUDING SUMMER INTERNSHIPS, PROJECT-BASED LEARNING AND ACADEMIC EXCHANGES WITH REGIONAL UNIVERSITIES. THE DESIGN STUDIO ALSO HOLDS REGULAR EVENTS SUCH AS THE FRIDAY FILM SERIES AND URBAN DESIGN FORUMS TO EDUCATE THE PUBLIC AT LARGE, DEVELOPMENT COMMUNITY, AND OTHER ORGANIZATION AND AREA LEADERS CONCERNING THE VALUE OF URBAN PLANNING AND DESIGN.

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 653,224.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....		X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....		X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....		X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....	X	

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....		
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....		
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	X	

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a		12
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
<b>b</b>	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?		
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	10a	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	11a	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	12a	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	13a	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
<b>c</b>	Enter the amount of reserves on hand	13c	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?		X
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15	X
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	X

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year ..... <b>1a</b> 14 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
<b>b</b>	Enter the number of voting members included on line 1a, above, who are independent ..... <b>1b</b> 13		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? .....		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .....		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .....		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets? .....		X
<b>6</b>	Did the organization have members or stockholders? .....		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? .....		X
<b>b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? .....		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b>	The governing body? .....	X	
<b>b</b>	Each committee with authority to act on behalf of the governing body? .....	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O .....		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates? .....		X
<b>b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? .....		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .....	X	
<b>b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13 .....	X	
<b>b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? .....	X	
<b>c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done .....	X	
<b>13</b>	Did the organization have a written whistleblower policy? .....		X
<b>14</b>	Did the organization have a written document retention and destruction policy? .....	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b>	The organization's CEO, Executive Director, or top management official .....	X	
<b>b</b>	Other officers or key employees of the organization .....		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .....		X
<b>b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? .....		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed ► **TN**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records ►  
**CHATTANOOGA DESIGN STUDIO - 423-664-4837**  
**850 MARKET STREET SUITE 206, CHATTANOOGA, TN 37402**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ERIC MYERS PRESIDENT	50.00	X		X				110,690.	0.	3,513.
(2) KELLY FITZGERALD CHAIR	2.00	X		X				0.	0.	0.
(3) RICK WOOD VICE CHAIR	2.00	X		X				0.	0.	0.
(4) JOHANNA HEYWOOD SECRETARY	2.00	X		X				0.	0.	0.
(5) JEFF PFTIZER DIRECTOR	2.00	X						0.	0.	0.
(6) CHARITA ALLEN DIRECTOR	2.00	X						0.	0.	0.
(7) ETHAN COLLIER PAST PRESIDENT	2.00	X		X				0.	0.	0.
(8) HEIDI HEFFERLIN DIRECTOR	2.00	X						0.	0.	0.
(9) LISA PINCKNEY DIRECTOR	2.00	X						0.	0.	0.
(10) VIRGINIA ANNE SHARBER DIRECTOR	2.00	X						0.	0.	0.
(11) ROB TAYLOR DIRECTOR	2.00	X						0.	0.	0.
(12) MACON TOLDEANO DIRECTOR	2.00	X						0.	0.	0.
(13) JIM WILLIAMSON DIRECTOR	2.00	X						0.	0.	0.
(14) DAKASHA WINTON DIRECTOR	2.00	X						0.	0.	0.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
<b>1b Subtotal</b> .....							110,690.	0.	3,513.	
<b>c Total from continuation sheets to Part VII, Section A</b> .....							0.	0.	0.	
<b>d Total (add lines 1b and 1c)</b> .....							110,690.	0.	3,513.	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **1**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b>	Federated campaigns .....	<b>1a</b>				
	<b>b</b>	Membership dues .....	<b>1b</b>				
	<b>c</b>	Fundraising events .....	<b>1c</b>				
	<b>d</b>	Related organizations .....	<b>1d</b>				
	<b>e</b>	Government grants (contributions) .....	<b>1e</b>	431,000.			
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above ...	<b>1f</b>	440,166.			
	<b>g</b>	Noncash contributions included in lines 1a-1f	<b>1g</b>	\$			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f .....		871,166.			
Program Service Revenue	<b>2 a</b>	URBAN STUDY	<b>Business Code</b>				
			541900	19,817.	19,817.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>						
	<b>e</b>						
	<b>f</b>	All other program service revenue .....					
<b>g</b>	<b>Total.</b> Add lines 2a-2f .....		19,817.				
Other Revenue	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) .....		333.		333.	
	<b>4</b>	Income from investment of tax-exempt bond proceeds .....					
	<b>5</b>	Royalties .....					
	<b>6 a</b>	Gross rents .....	(i) Real				
			(ii) Personal				
	<b>b</b>	Less: rental expenses ...	<b>6b</b>				
	<b>c</b>	Rental income or (loss)	<b>6c</b>				
	<b>d</b>	Net rental income or (loss) .....					
	<b>7 a</b>	Gross amount from sales of assets other than inventory .....	(i) Securities				
			(ii) Other				
	<b>b</b>	Less: cost or other basis and sales expenses .....	<b>7b</b>				
	<b>c</b>	Gain or (loss) .....	<b>7c</b>				
<b>d</b>	Net gain or (loss) .....						
<b>8 a</b>	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 .....						
<b>b</b>	Less: direct expenses .....	<b>8b</b>					
<b>c</b>	Net income or (loss) from fundraising events .....						
<b>9 a</b>	Gross income from gaming activities. See Part IV, line 19 .....						
<b>b</b>	Less: direct expenses .....	<b>9b</b>					
<b>c</b>	Net income or (loss) from gaming activities .....						
<b>10 a</b>	Gross sales of inventory, less returns and allowances .....						
<b>b</b>	Less: cost of goods sold .....	<b>10b</b>					
<b>c</b>	Net income or (loss) from sales of inventory .....						
Miscellaneous Revenue	<b>11 a</b>	OTHER INCOME	<b>Business Code</b>				
			900099	24,201.	24,201.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>	All other revenue .....					
<b>e</b>	<b>Total.</b> Add lines 11a-11d .....		24,201.				
<b>12</b>	<b>Total revenue.</b> See instructions .....		915,517.	44,018.	0.	333.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	110,690.	66,414.	38,741.	5,535.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
<b>7</b> Other salaries and wages .....	139,523.	124,667.	13,267.	1,589.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,434.	3,386.	925.	123.
<b>9</b> Other employee benefits .....	22,924.	17,511.	4,746.	667.
<b>10</b> Payroll taxes .....	18,207.	13,900.	3,800.	507.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	3,715.	557.	3,065.	93.
<b>c</b> Accounting .....	26,151.	3,923.	21,574.	654.
<b>d</b> Lobbying .....				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees .....				
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)				
<b>12</b> Advertising and promotion .....				
<b>13</b> Office expenses .....	13,232.	11,090.	1,863.	279.
<b>14</b> Information technology .....				
<b>15</b> Royalties .....				
<b>16</b> Occupancy .....	15,831.	12,264.	3,133.	434.
<b>17</b> Travel .....				
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....				
<b>20</b> Interest .....	763.	534.	191.	38.
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	9,622.	9,141.	385.	96.
<b>23</b> Insurance .....	3,643.	1,084.	2,450.	109.
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>PROGRAM SERVICE EXPENSE</b>	398,921.	388,753.		10,168.
<b>b</b> _____				
<b>c</b> _____				
<b>d</b> _____				
<b>e</b> All other expenses _____				
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	767,656.	653,224.	94,140.	20,292.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	248,900.	<b>1</b>	249,449.
	<b>2</b> Savings and temporary cash investments .....		<b>2</b>	
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	
	<b>4</b> Accounts receivable, net .....	300,000.	<b>4</b>	481,000.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....		<b>9</b>	
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 86,577.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 55,661.	38,661.	<b>10c</b> 30,916.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	2,992.	<b>15</b>	3,113.
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	590,553.	<b>16</b>	764,478.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	18,106.	<b>17</b>	5,207.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....		<b>19</b>	50,200.
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....	24,172.	<b>23</b>	12,935.
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....		<b>25</b>	
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	42,278.	<b>26</b>	68,342.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	269,726.	<b>27</b>	253,424.
	<b>28</b> Net assets with donor restrictions .....	278,549.	<b>28</b>	442,712.
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	548,275.	<b>32</b>	696,136.
	<b>33</b> Total liabilities and net assets/fund balances .....	590,553.	<b>33</b>	764,478.

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	915,517.
2	Total expenses (must equal Part IX, column (A), line 25)	2	767,656.
3	Revenue less expenses. Subtract line 2 from line 1	3	147,861.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	548,275.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	696,136.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

- 1 Accounting method used to prepare the Form 990:  Cash  Accrual  Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant? .....  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant? .....  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .....  
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? .....
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .....

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	226,018.	642,979.	548,011.	800,805.	871,166.	3088979.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	226,018.	642,979.	548,011.	800,805.	871,166.	3088979.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						1710063.
<b>6 Public support.</b> Subtract line 5 from line 4.						1378916.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>7</b> Amounts from line 4 .....	226,018.	642,979.	548,011.	800,805.	871,166.	3088979.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	25.	358.	1,221.	765.	333.	2,702.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....			2,179.	4,000.	24,201.	30,380.
<b>11 Total support.</b> Add lines 7 through 10						3122061.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	259,561.
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) .....	<b>14</b>	44.17 %
<b>15</b> Public support percentage from 2019 Schedule A, Part II, line 14 .....	<b>15</b>	%
<b>16a 33 1/3% support test - 2020.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input checked="" type="checkbox"/>
<b>b 33 1/3% support test - 2019.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2019.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ►

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2019 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2020</b> (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2019</b> Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ►

**b 33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ►

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ..... ►

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
<b>11a</b>		
<b>b</b> A family member of a person described in line 11a above?		
<b>11b</b>		
<b>c</b> A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>2</b>		
<b>3</b> By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
<b>2</b> Activities Test. Answer lines 2a and 2b below.		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
<b>2a</b>		
<b>b</b> Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>2b</b>		
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>		
<b>3a</b>		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
<b>3b</b>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2020		
a	From 2015		
b	From 2016		
c	From 2017		
d	From 2018		
e	From 2019		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2020 distributable amount		
i	Carryover from 2015 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2020 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2020 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2016		
b	Excess from 2017		
c	Excess from 2018		
d	Excess from 2019		
e	Excess from 2020		



SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization CHATTANOOGA DESIGN STUDIO Employer identification number \*\* - \*\*\* 3435

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two Yes/No questions regarding donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple questions (1-9) regarding conservation easements, including checkboxes for various purposes, a table for 2a-2d (Held at the End of the Tax Year), and Yes/No questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with questions 1a, 1b, and 2 regarding art and historical treasures, including sub-questions (i) and (ii) for revenue and assets, and Yes/No questions.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment \_\_\_\_\_%
  - b Permanent endowment \_\_\_\_\_%
  - c Term endowment \_\_\_\_\_%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes    | No |
|--|--------|----|
| (i) Unrelated organizations  | 3a(i)  |    |
| (ii) Related organizations   | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		40,209.	12,984.	27,225.
d Equipment		46,368.	42,677.	3,691.
e Other				
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				<b>30,916.</b>

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements .....	<b>1</b>	915,517.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments .....	<b>2a</b>	
<b>b</b>	Donated services and use of facilities .....	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants .....	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....	<b>2e</b>	0.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....	<b>3</b>	915,517.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....	<b>4c</b>	0.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) .....	<b>5</b>	915,517.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements .....	<b>1</b>	767,656.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities .....	<b>2a</b>	
<b>b</b>	Prior year adjustments .....	<b>2b</b>	
<b>c</b>	Other losses .....	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....	<b>2e</b>	0.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....	<b>3</b>	767,656.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....	<b>4c</b>	0.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) .....	<b>5</b>	767,656.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2:**

THE ORGANIZATION ACCOUNTS FOR INCOME TAXES IN ACCORDANCE WITH INCOME TAX ACCOUNTING GUIDANCE IN ASC TOPIC 740. THE ORGANIZATION FOLLOWS THE STATUTORY REQUIREMENTS FOR ITS INCOME TAX ACCOUNTING AND GENERALLY AVOIDS RISKS ASSOCIATED WITH POTENTIALLY PROBLEMATIC TAX POSITIONS THAT MAY BE CHALLENGED UPON EXAMINATION. MANAGEMENT BELIEVES ANY LIABILITY RESULTING FROM TAXING AUTHORITIES IMPOSING ADDITIONAL INCOME TAXES FROM ACTIVITIES DEEMED TO BE UNRELATED TO THE ORGANIZATION'S NON-TAXABLE STATUS WOULD NOT HAVE A MATERIAL EFFECT ON THE ORGANIZATION'S FINANCIAL STATEMENTS. WITH FEW EXCEPTIONS, THE ORGANIZATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2017.



**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

CHATTANOOGA DESIGN STUDIO

Employer identification number

\*\* - \*\*\* 3435

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EDUCATING THE COMMUNITY ABOUT, ADVOCATING FOR AND FACILITATING

EXCELLENT URBAN DESIGN.

FORM 990, PART VI, SECTION B, LINE 11B:

AN ELECTRONIC COPY OF FORM 990 WAS SENT TO EACH BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH BOARD MEMBER IS REQUIRED TO REVIEW AND AFFIRM COMPLIANCE WITH THE

CONFLICT OF INTEREST POLICY ANNUALLY VIA SUBMISSION AT A BOARD MEETING.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE COMMITTEE REVIEWS PERFORMANCE AND COMPENSATION OF THE

EXECUTIVE DIRECTOR AND STAFF COMPENSATION AS PART OF THE BUDGET REVIEW

PROCESS.

FORM 990, PART VI, SECTION C, LINE 18:

BUCK GENTRY (423)400-8366, 630 BARTON AVENUE, CHATTANOOGA, TN 37405

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES DOCUMENTS AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 2C

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS ASSUMES

RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS.