



2019



**CHATTANOOGA
DESIGN STUDIO**

Year-End Review Statement of Program Service Accomplishments

Prepared by:

Buck Gentry
Buck Gentry
Chief Financial Officer (CFO2Biz)

Eric Myers
Eric Myers
Executive Director

annual report

2018

By 2050, 66% of people will be living in cities. What does that mean for people here in Chattanooga? More mid-sized cities like Chattanooga that offer shorter commutes, tighter social circles, and less expensive housing are becoming attractive to more and more people. So now more than ever, preserving our natural scenic beauty and enhancing livability for everyone should continue to remain central to our story.

At the Chattanooga Design Studio, we focus on quality of life issues in the design of our city. Urban quality of life centers on four core themes of: material well-being; physical well-being; interpersonal relationships; emotional and personal development. By focusing the design of cities for people we are simultaneously addressing larger challenges. Today, cities across the country are finding that when communities focus on efforts that reinforce a quality public life, they can often address the large banner issues that communities are concerned about.

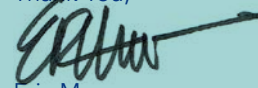
At the Chattanooga Design Studio, we are focused on facilitating a quality public realm and maintaining a critical eye on the role of the private built environment. Projects like Miller Park and Patten Parkway improve public spaces in the heart of our city. These projects have been driven by citizen input and have taken enormous collaboration to achieve.

We remain committed to advocating for places for people. We now have four decades of experience to grasp that good visual contact between inside and outside of buildings at street level helps to create a valuable experience for everyone involved. As a community we have begun to value developments that reinforce this people centered design. This collaboration helps streets feel safer and we tend to walk further distances when this experience is nearly continuous from block to block. It turns out that cities that are filled with places for people are full of people, and therefore safer for people and have far better public health demographics.

We also play a role in educating the community about the importance of urban design and the built environment. In 2018 we strengthened our educational outreach with a significant advancement of CIVIQ, our quarterly speaker series honoring Robert Taylor and through two University Studios; one with The University of Tennessee, Knoxville, and the other with Auburn University. The Studio's year-round internship program remains a central part of the City Institute side of our organization. This year we hosted 7 bright young individuals who were immersed in our city and rewarded with the urban design laboratory approach to our studio. We also constituted the first Urban Design Fellowship in summer of 2018, with Hunter Gee of Smith Gee Studio in Nashville as our first fellow.

Just like the building of our city, our work cannot happen in isolation. In 2018 our collaborative partnerships have strengthened with other non-profits, The RiverCity Company, The City of Chattanooga, Hamilton County Government, CARTA, local foundations, as well as downtown residents, stakeholders, and business owners. We continue to foster these collaborations in order to provide the most impact for our work and ultimately to build a better future for our city, with a "places for people" vision.

Thank You,



Eric Myers, Executive Director



CHATTANOOGA
DESIGN STUDIO

organization

The mission of the Chattanooga Design Studio is to enhance Chattanooga's quality of life by educating the community about, advocating for and facilitating excellent urban design.

Chattanooga will be internationally recognized and celebrated as an outstanding example of collaborative and effective urban design.

Organization:

The Chattanooga Design Studio began 2018 with a new staff and launched into drafting a strategic plan for new progress. The Studio hired a business strategist by the name of Cathy Boettner to assist with creating a five-year strategic plan. This plan was created in February and subsequently adopted by the Board of Directors on Friday, March 9, 2018.

The plan recommends creating and communicating the organization's "Values Proposition". In other words, defining our role and communicating it broadly. The plan outlines the following objectives:

- Define, live, and communicate our Value Proposition so that it is widely known, recognized, and appreciated by the public at large.
- Manage capacity constraints—while carrying out the mission and vision of the organization--and staying true to the organization's defined beliefs.
- Build relationships that keep us in the forefront of public and private development—we will be the top of mind resource.
- Create a strategy for long term funding based on our value proposition, management of our limited resources, and our relationships.

who are we?; what do we do? and where do we do this work?

The staff worked through the plan, creating several internal organizing documents. The Value Proposition work is ready for external communications in 2019.

Board of Directors:

In 2018, the Chattanooga Design Studio made new additions to the Board of Directors. At the December meeting, the Board appointed new members, Johanna Heywood and Heidi Hefferlin. Johanna is the Senior Project Manager at S+ME, a local environmental science consulting firm. Heidi is the managing partner at Hefferlin Kronenberg architects.

Additionally, the board chair Ethan Collier and the Executive Director have prepared a strategy for board and executive transitions through 2022.

The 2018 Board:

Ethan Collier - Chair
Jeff Pfitzer- immediate past Chair
Macon Toledano - vice Chair
Kelly Fitzgerald - Secretary
Eric Myers - President

Rob Taylor
Charita Allen
Dakasha Winton

Lisa Pinckney
Stacy Richardson
Virginia Anne Sharber

New 2018 members:

Heidi Hefferlin
Johanna Heywood
Rick Wood

The 2018 Studio staff was as follows:

- Executive Director- Eric Myers
- Urban Design Coordinator- Lindsey Willke
- Urban Designer- Sally Morrow
- Community Outreach Coordinator- Teresa Cole

City R+D (Projects)

Patten Parkway

3rd + 4th Street Corridor

Miller Park

26th Street

2-Way Conversions

University Greenway

Public Realm Action Plan

Operations:

With the support of Mayor Andy Berke, the Studio began to convene a group of leaders actively involved in shaping improvements to downtown public realm. The group met over half of the year to track progress and share action oriented conversation regarding key projects. The group includes City Of Chattanooga's Mayors Office, Public Works, The Chattanooga Department of Transportation (CDOT), Public Art, Open Spaces, as well as CDS and RiverCity Company. This small effort is proving very helpful in providing the regular collaboration necessary to keep momentum on several critical projects.

Highlights:

- Participation in the City of Chattanooga's Miller Park construction.
- Participation in the City of Chattanooga's Patten Parkway redesign.
- Participation in the City of Chattanooga's 2-Way Conversions.
(Lindsay and Houston Streets)
- Participation in the City of Chattanooga's 26th Street redesign.
- Participation in the City of Chattanooga's 3rd+4th Street Corridor redesign.
- Facilitating the South Broad District Plan Adoption.
- Facilitating the Innovation District Public Realm Action Plan.
- Facilitating University Greenway Corridor feasibility study.

City R+D

South Broad District Plan

The Studio, in partnership with Common Ground collected the input of over 250 people who participated in visioning workshops held in August 2017, the design team worked to craft the public's ideas into draft design recommendations. An economic study was also compiled by Noell Consulting to help inform the planning and design strategies. In Mid-September, the studio hosted a works-in-progress public meeting at Calvary Church. The design recommendations immediately resulting from the September 14, 2017 public meeting fall into three categories: Draft Framework Plan, Draft Illustrative Plan, and Illustrations.



District 7 Councilman and Economic and Community Development Committee Chair Erskine Oglesby speaks during a community meeting on the South Broad District revitalization plans at the Development Resource Center on Monday, Feb. 26, 2018 in Chattanooga, Tenn.

South Broad district plan report released, final public meeting scheduled

f t e l



The Chattanooga Design Studio got public feedback and created a plan for the South Broad District. (Photo: Contributed)

AUTHORED BY STAFF REPORT

After asking more than 250 citizens for input, the **Chattanooga Design Studio** recently released its report outlining future plans for the South Broad Street district.

The Chattanooga Design Studio got public feedback and created a plan for the South Broad District. (Photo: Contributed)

"Citizen input is the foundation of all great urban design so we are proud to release recommendations derived from hundreds of participating residents, business owners and the general public," Chattanooga Design Studio Executive Director Eric Myers said in a prepared statement. "In an effort to help ensure future success within the district, we were determined that this project remain a community-led guide to the long-term revitalization of South Broad."

With the support of Mayors Berke and Coppinger and District 7 Councilman Erskine Oglesby, Chattanooga Design Studio's recommendations were released to the public on February 19th, 2018. The plan was formally adopted by City Council on April 10, 2018.

southbroaddistrict.org



City R+D (cont.)

Miller Park

After 3 years of planning and public input, Miller Park construction began in the Summer of 2017. The Studio, in partnership with City of Chattanooga and the RiverCity Company kept a very active role during the construction of Miller Park through 2018. From donor signage, to the landscape and public art rock outcropping, the studio helped facilitate quality urban design throughout the ongoing, ever evolving work. The park officially opened on Friday, September 13, 2018.



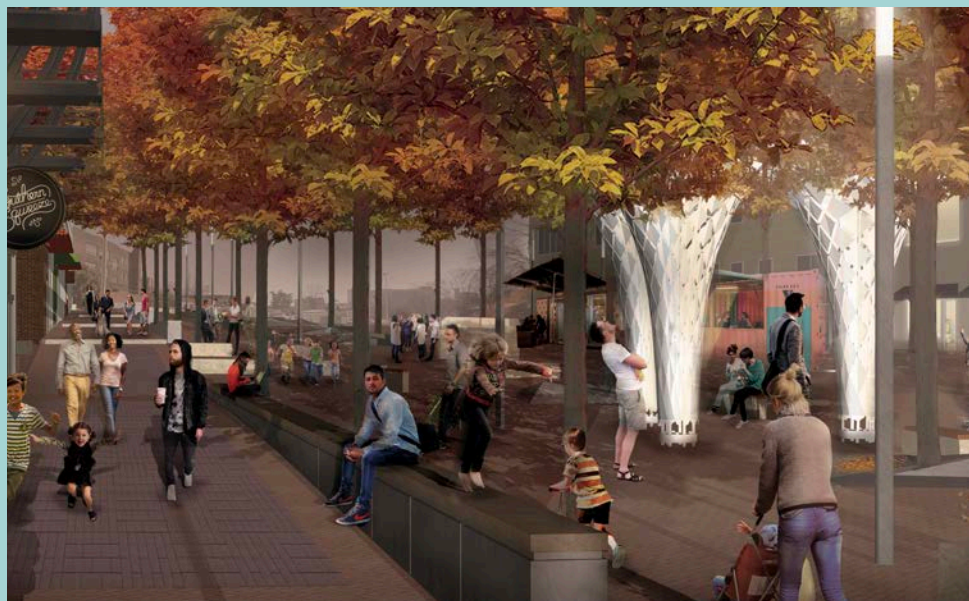
Patten Parkway

Patten Parkway historically housed the Chattanooga Market house, built in 1896, which was configured in the tradition common at the time with an approximately 50' wide market building that emphasized space for people. As the parkway evolved into its current-day configuration in the late 1940s the market square was demolished and replaced by the median and dual roadway layout. As we received input on the project from stakeholders and the public, and also as we better understood the space's historical function, a design emerged that better reflects the historic use as a market square.

The design concept centers around a re-creation of the spatial typology of a traditional market structure into a modern-day public square. In this space primary, every day, circulation could happen in the center, with semi-public spaces along the built edges; and a new dense grove of urban trees would provide the canopy. A new public art installation by Future Cities Lab will reinforce specific gathering places within the square. The re-imagined square will accommodate low-speed cars and parking while maximizing the people space. The design also provides the new, full space to be better utilized for special events.

The design team is W.M. Whitaker & Associates, LLC, and Asa Engineering & Consulting, Inc.

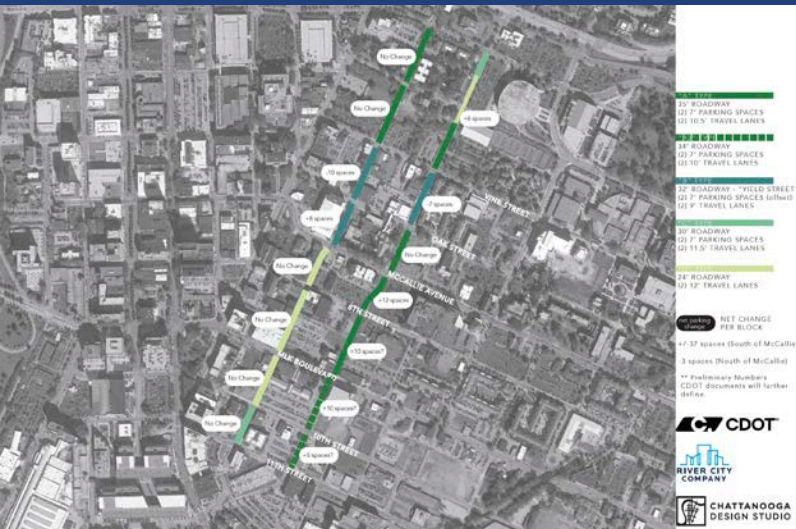
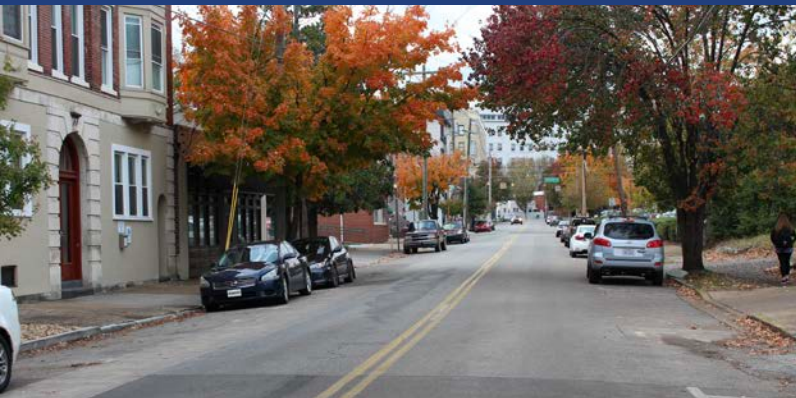
Public art was designed by The Studio of Jason Kelly Johnson & Nataly Gattegno, known as Future Cities Lab.



City R+D

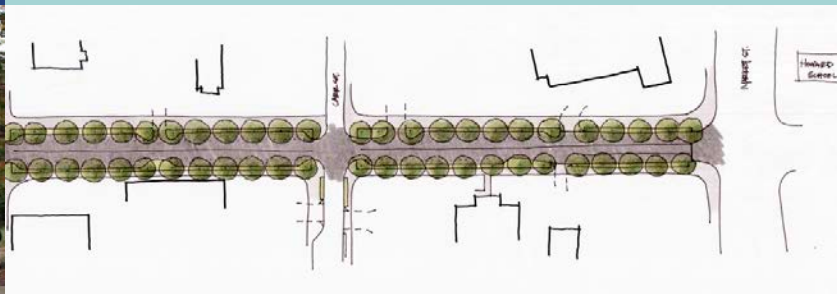
2-Way Conversions (Lindsay and Houston Streets)

Mayor Andy Berke's citizen-led Chattanooga Forward Downtown Task Force report from 2014 highlighted several categories of focus to facilitate new ideas for a positive impact on our city. In particular, it called for a renewed focus on the public realm, and more specifically increased safety and improved connectivity in the downtown, highlighting two-way street conversions as one way to achieve this goal. Two-way conversions are also recommended in the City Center Plan. The Chattanooga Department of Transportation (CDOT) completed an engineering study in 2017 which considered converting several one-way streets in downtown to opposing two-way traffic configurations. The study completed by Barge Design Solutions recommends conversion of both Lindsay and Houston Streets, from 11th Street and McCallie Avenue (Phase IA) and McCallie Avenue to 3rd / 4th Streets (Phase IB). The Studio, CDOT and the RiverCity Company have partnered to coordinate the necessary public engagement to complete the study for the Phase 1B portion from McCallie Avenue to 3rd / 4th Streets.



3rd + 4th Street Corridor

The Studio, in partnership with CDOT continued to study the proposed transportation improvements to the 3rd and 4th Street Corridor. The Studio facilitated a block development study to help guide new street pattern + placement. In Mid-September, CDOT received favorable action from the National Environmental Policy Act (NEPA) process and began the full design process.



26th Street

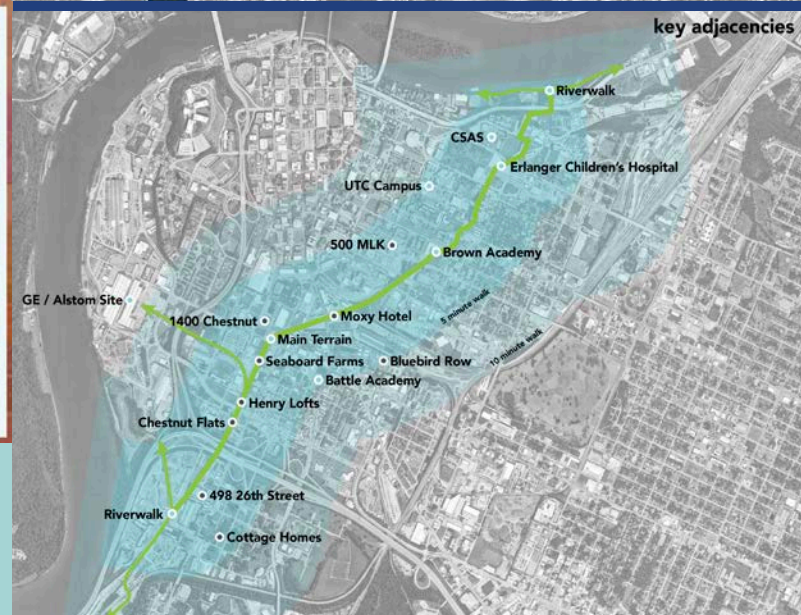
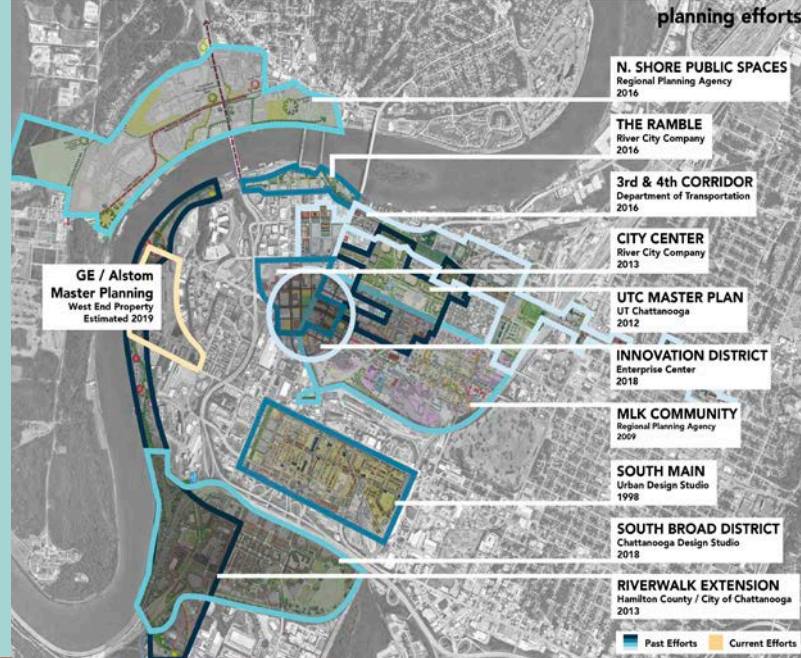
The South Broad District Plan recommends specific street improvements and the stakeholder engagement work from that process indicated 26th Street as a vital East / West linkage. The Studio created a concept plan and in partnership with CDOT have now advanced the work to a funded capital project. During 2018, the Studio helped CDOT secure agreements to bury overhead transmission lines, and reconfigure the street pattern. Ultimately, Phase 1 improvements are expected to stretch between Market and Broad Streets. The fully connected link will provide a 12 foot-wide shared use path that connects Howard High School to the Wheland Foundry Riverwalk trailhead. This work is expected to begin construction in Summer of 2019.

City R+D (cont.)

Innovation District Public Realm Action Plan

In 2018 The Enterprise Center and Chattanooga Design Studio have partnered with GEHL Studio to dive deeper into improvements in the public realm. The work began with a Public Space Public Life Survey, where volunteers and team members observed and recorded how public spaces are used in the Innovation District in the heart of downtown. This work will ultimately culminate in a Public Realm Action Plan that is anticipated to be complete in Spring 2019.

<https://chainnovate.com/peopleplaces>



**Welcome to Chattanooga,
where your sidewalks
(and streets) are the
social hubs.**

Home of the world's
hardest working
sidewalks!

University Greenway

In partnership with Trust for Public Land, Chattanooga Design Studio is studying a stretch of rail corridor in the heart of downtown Chattanooga as part of a feasibility study for a nearly 3 mile extension of the existing University Greenway. If executed, this would connect the Medical, University, MLK, Southside, West End, and South Broad districts, several major employers, key development areas, and Riverwalk.

City R+D (cont.)

Neighborhood Pattern Guide (Advocate) myCHAttHouse.com

A central program that the Studio carried forward in 2018 is the on-line Neighborhood Pattern Guide called myCHAttHouse.com. In March, the website was launched with promotional materials, and supportive identity materials. The Studio promoted the guide throughout the community and at the Annual conference of the Congress of New Urbanism. In September, the Studio presented the site at the Neighborhood University Summit which connects with community leaders from 32 neighborhood organizations in Chattanooga. In Mid-May, Eric attended CNU.26 Savannah the 26th annual Congress for the New Urbanism. Eric presented on a panel titled The Recent Evolution of The Pattern Book. The panel was moderated by Macon Toledano, Associate Director, Lyndhurst Foundation. The full panel was comprised of Danny Bivins who is the Senior Public Service Associate at the University of Georgia, and Steve Auterman, who is a Principal at Urban Design Associates. The panel introduced how pattern books can be more useful tools for local governments, nonprofit organizations, and authorities to enhance and create value in existing neighborhoods and towns.

In the Fall, the Studio began a series of 6-month edits to the site, which include new graphic interfaces and new home plans. Moving forward the site will also feature homes with net zero energy strategies.



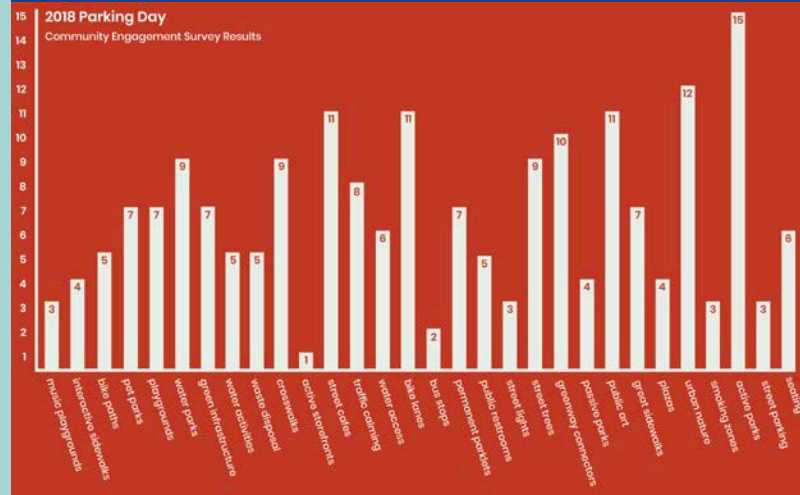
“Others may look at our neighborhood value in dollars only. Boyce Station residents see the neighborhood as an opportunity to build a stable foundation through access to home ownership. As a leader of the Boyce Station Neighborhood Association, I am asking you to consider your property, an empty lot, as an investment that builds on opportunity for families to invest in a home of their own.”

Ms. Cora Lanier,
The Boyce Station Neighborhood Association
East Chattanooga

City Institute

Film Friday

Film Friday continued to succeed in 2018 as a Studio monthly public engagement program. Attendance averaged approximately 25 guests. The intimate atmosphere allows the Studio staff and attendees to share a subject matter through film or recorded lecture followed by facilitated discussion. The feedback we receive helps Studio staff understand how community members feel about the subject and builds a stronger relationship with the public. The 2018 film series included topics of affordable housing, housing discrimination, transportation infrastructure, people centric design and suburban sprawl. Film Friday continues to provide the Studio a monthly platform, reminding Chattanoogaans that the Studio advocates for open dialogue about issues affecting our city.



Film Friday

Screening: Democracy in Action

Location:
The Edney, Floor 5
1100 Market Street

When:
Friday, July 20th
12-1pm

Film Friday

Screening: A Matter of Place

Location:
The Edney, Floor 5
1100 Market Street

When:
Friday, June 15th
12-1pm

Parking Day

In 2018, The Studio organized Parking Day, which is an event that for several years had been programmed locally by the RiverCity Company. Given pending future improvements, we determined that the ideal place to host Parking Day would be Patten Parkway. This provided an opportunity to engage with merchants along the parkway and to build a relationship that we will nurture throughout its renovation. More importantly, the event provided a platform to emphasize the importance of Public Open Space. The CDS parklet was outfitted as a living room where we engaged in dialogue with visitors to survey them about what they'd like to see more of in Chattanooga. The winner? Active Parks.

City Institute

University Studios

Auburn University School of Architecture, Planning, and Landscape Architecture

In Fall 2018, the Chattanooga Design Studio hosted a fourth-year Auburn University urban architecture studio with its project study area in Chattanooga. Professor David Hinson, FAIA, led the entire fourth-year class for School of Architecture, Planning, and Landscape Architecture. Four full studios were led by professors David Hinson, Mark Blumberg, Kevin Moore, and Amadeu Santacana. The Auburn faculty team worked closely with Eric to identify a site, and students were tasked with confronting physical and social site conditions and designing a mixed-use housing building with an additional public amenity. A total of 63 students designed solutions for a mixed-use development on the American Legion lot stretching between Lindsay and Houston Streets. This lot is slated for pending development and the student work was intended to help explore potential build out scenarios.

A Final Jury was held in Auburn for the 57th Annual Spire Design Competition: The work was juried by architects Robert Siegal of New York; Jennifer Pindyck of Atlanta; Michael LeBlanc of Boston; Eric Myers; along with Auburn alumni Thomas Palmer and Craig Peavy of Chattanooga; and Amanda Loper of Birmingham. The jurors critiqued all of the student projects based upon their urban response, the architectural program, included life safety aspects, structural integration, as well as their integrative design concepts.



The University of Tennessee College of Architecture and Design

In Fall 2018, the Chattanooga Design Studio sponsored a University of Tennessee College of Architecture and Design studio with the study centered in Chattanooga. This was a rare Option Studio format offered to graduate and fifth-year undergraduate students in the architecture program. Professor Kevin Stevens led the Advanced Architectural Design: Thematic Studio with ten students through exploration of two transects through the city: River's Edge and Main Street. The UTK studio students visited Chattanooga twice during the semester for two reviews and a final community reception and exhibition at greenspaces on December 3. The work remained in Chattanooga as an exhibition of the work was displayed at the downtown Public Library. See more here - [LINK](#)

The studio included: Amanda Adedire, Kristia Bravo, Jada Cotton, Ashlin Fox, Katie Hitchcock, Major Morgan, Nathaniel Nally, Logan Notestine, Evan Scaria, Ashley Vevera



City Institute

CIVIQ

Rob C. Taylor Lecture Series

We began the year with a branding exercise, hiring 26 Tools llc to help brand and name the lecture series. Caleb Ludwick and his team guided a small group through a workshop that collected brand criteria. Ultimately the series was re-branded and the Studio began referring to the program as: "CIVIQ, a quarterly speaker series honoring Robert Taylor". The series hosted four events and our average attendance was approximately 120 people. In February, Ryan Gravel presented *Where We Want to Live*, a broad look at infrastructure decisions within cities of tomorrow. In May Charles Marohn - known as "Chuck" presented *Neighborhoods First* and identified strategies for community re-investment at small increments. In August, Veronica Davis presented *People Centric Planning* a discussion of how to engage people in the long-term decisions of community building. And in November, Florence Williams presented *The Nature Fix* which addressed the benefits of our connection to the outdoors and to natural settings. See more here - [LINK](#)



presenting

Ryan Gravel

Where We Want To Live

February 8th
5:30-7pm



CIVIQ

A Speaker Series Honoring Robert Taylor

**Chuck Marohn:
Neighborhoods First**

Chattanooga Urbanists (Curb)

In 2018, CURB's efforts focused on identifying and softening barriers to creative interventions on roadways. As a result, Chattanooga's first two roadway artworks were completed, and CDOT has drafted a policy to facilitate approval of these projects. With funding and participation from CURB, the RiverCity Company commissioned the Artist SEVEN a local muralist, illustrator and designer for a piece installed at a downtown crosswalk on Georgia Avenue. Additionally, AIA and Good Neighbor Network led a linear artwork in East Chattanooga on Wilder Street, which was installed by volunteers and neighborhood residents.

These efforts have advanced the community's understanding of tactical urbanism and have helped promote a lighter, quicker, cheaper method of infrastructure change.

2018 internship program

The 2018 internship program continued in its success with a total of 7 students and young professionals engaged with our ongoing work and leading the charge on new Studio resources such as Cityscapes II and a summer study of the Westside of Chattanooga. Our part-time Spring and Fall cohorts pulled from local talent including UTK architecture graduate Emanuel Huber-Feely, UTC graphic design student Sarah Gibson, Auburn environmental design graduate Alex Drouillard, and UTC graphic design student Emily Ricks. Our full-time summer program employed 3 international students, Georgia Tech architecture student Yiren Zhu, SCAD urban design graduate Neeraja Natarajan and SCAD architecture graduate Yvette de Soto Gallegos. The internship program continues to elevate and bring new ways of thinking to our work while at its best generating new advocates for thoughtful urban design in our community and elsewhere.

"As a graduate Urban Designer, I am fortunate to have worked with Chattanooga Design studio as an intern in the beginning of my career. During the program, Urban design fellow Mr. Hunter Gee, Principal at Smith Gee Studio, Nashville visited our design studio every week to guide us through the process. It was a great opportunity to present our work at Smith Gee studio and reviewed by jury members. We worked as a team with rigor and passion. While being well versed in computer skills, we were also encouraged in hand sketches, periodic site visits, personal interviews with the neighborhood and in depth research from library archives.

This internship gave me confidence and a platform to take invaluable feedback from community advisers of Chattanooga. We interacted with Urban design thinkers during Film Fridays and guest speakers who discussed critical urban design issues around the world. My gratitude to the entire team of CDS for the inexplicable experience with which I have started my own Architecture and Urban design company. "

Neeraja Natarajan



Emanuel

Emanuel Huber-Feely, is a 2017 graduate of the University of Tennessee with a keen interest in urban design and community planning. Emanuel studied at Alvar Aalto University in Helsinki, Finland.

Sarah

Sarah Gibson, joined us as a rising senior at the University of Tennessee at Chattanooga seeking a Bachelor of Fine Art with a concentration in Graphic Design and a minor in Entrepreneurship. She was very interested in how urban planning impacts the way the city functions.

Alex

Alex Drouillard holds a Bachelors of Science in Environmental Design and is working on a Master of Community Planning from Auburn University. Alex finds his drive through "fresh eyes needed to effectively enhance the city."

Emily

Emily joined us as a senior in The University of Tennessee at Chattanooga graphic design program. She values conceptual thinking to validate aesthetic choices and helped the studio with identity and brand graphics for several programs.

Yiren

Yiren is originally from China, where her father is an urban planner. While currently focusing on her architectural studies, she brings a sensitive understanding of place making from the scale of buildings to the larger scale of neighborhoods. She holds a B Arch from Suzhou University of Science & Technology, Jiangsu, China, and was seeking a Master of Architecture with 2019 graduation from Georgia Tech.

Yvette

We met Yvette during our trip to SCAD, and followed up with an interview afterwards. Yvette has a passion for community focused design and beautifully illustrates her work. She was a 2018 graduate of Savannah College of Art and Design (SCAD) holding a Bachelor of Architecture degree.

Neeraja

We interviewed Neeraja during our visit to SCAD. She is an enthusiastic, delightful person, highly skilled in GIS and representing large scale analysis through urban design thinking. She holds a Bachelor of Architecture degree from Crescent University, Chennai, India and is a 2018 graduate of Savannah College of Art and Design (SCAD) holding a Master of Urban Design degree.

budget + finance summary

Financial Highlights

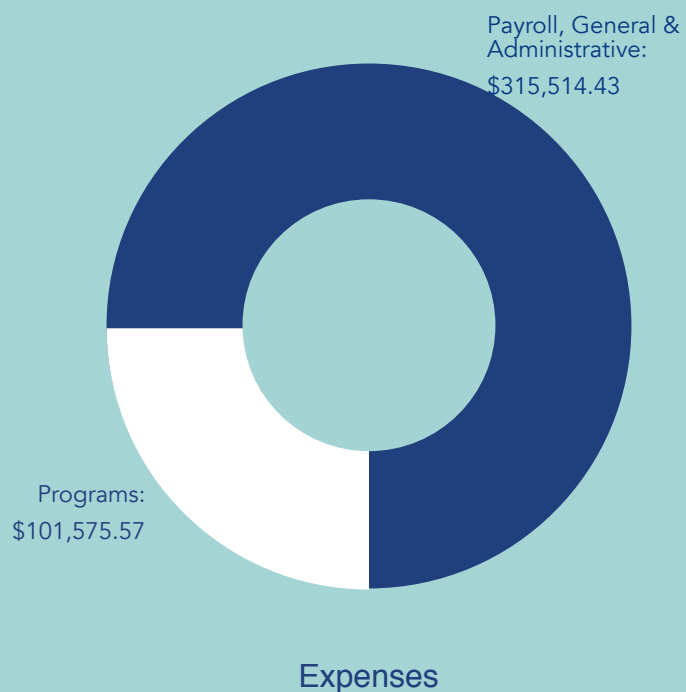
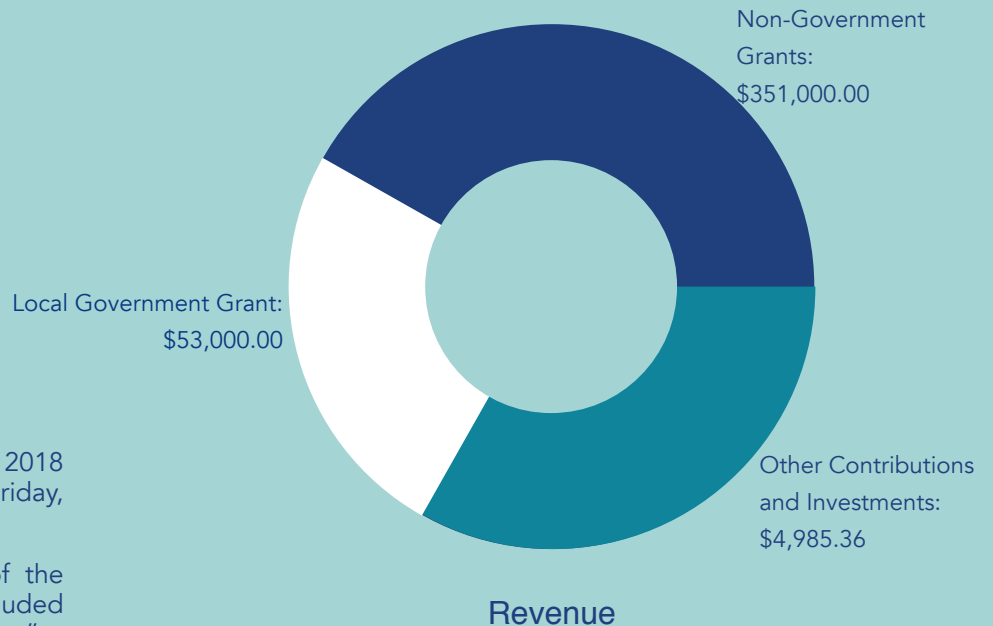
The Board of Directors approved the 2018 budget at the annual meeting held on Friday, December 8, 2017.

The organization closed 2018 short of the bottom line by \$20,000. The budget included a fairly significant portion of the funding as "to be determined" which ultimately contributed to the shortfall. Overall the organization ended slightly better than projected for the year, but still ended with a loss.

- a small portion of program spending for the Howard project, CURB and Snapshot grant support that will carry into 2019;
- and a significant sub- grant from The Enterprise Center should help the organization pass the public support test, subject to audit, with a favorable classification of that pass-through support.

Additional financial information is available upon request.

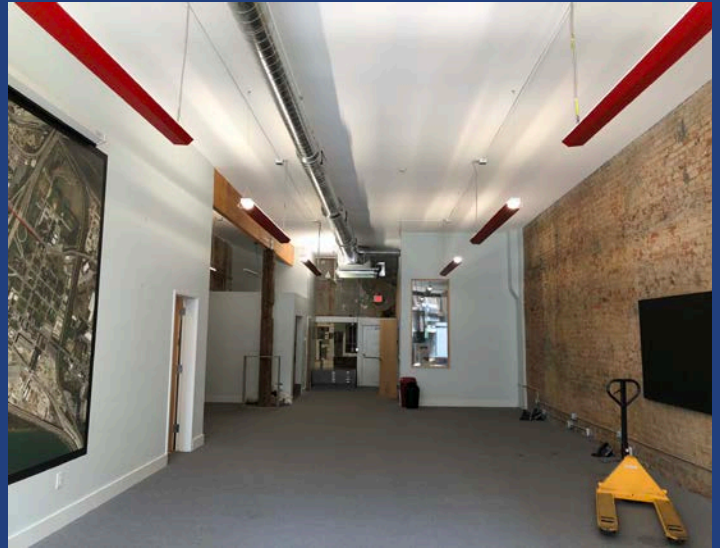
- 2018 Budget Revenues: \$421,419
- 2018 Actual Revenues: \$408,985.36
- 2018 Budget Expenditures: \$404,687
- 2018 Actual Expenditures: \$417,090
- Cash on Hand at Year End: \$127,506.52



and..... We Moved!

Goodbye 719 Cherry

After 3 years on Cherry Street, the Studio found a new home at the familiar Miller Plaza. Our lease expired June 1, 2018 and the ground floor space at 719 Cherry had finally become viable for a retail tenant. So, on May 24, we moved into Miller Plaza. We will miss the community gathering space, however our new location requires us to seek gathering spaces within the community at-large.



Fond Farewell

In 2018 we also said farewell to the initial staff of the Studio. Roy Wroth was the Design Director and resigned to pursue a local urban design practice. Roy is "an experienced urban designer and a committed community development strategist." One of Roy's memorable contributions was the CityScapes I report.

Ryan Sandwick was an Urban Designer at the Studio and resigned to take a position as a Community Design Specialist at the Community & Economic Development Initiative of Kentucky (CEDIK). One of Ryan's memorable contributions was his co-organizing a 'hip-hop shuttle' celebrating the 25th anniversary of CARTA's electric shuttle program.

We wish them both all the best.



Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2018

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2018 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization CHATTANOOGA DESIGN STUDIO Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 850 MARKET STREET 206 City or town, state or province, country, and ZIP or foreign postal code CHATTANOOGA, TN 37402 F Name and address of principal officer: ERIC R. MYERS SAME AS C ABOVE	D Employer identification number 47-3183435 E Telephone number 423-664-4837 G Gross receipts \$ 561,671. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ CHATTANOOGASTUDIO.COM		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
L Year of formation: 2015		M State of legal domicile: TN

Part I Summary

1	Briefly describe the organization's mission or most significant activities: THE MISSION OF THE CHATTANOOGA DESIGN STUDIO IS TO ENHANCE CHATTANOOGA'S QUALITY OF LIFE BY		
2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
3	Number of voting members of the governing body (Part VI, line 1a)	3	14
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	13
5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	12
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
7b	Net unrelated business taxable income from Form 990-T, line 38	7b	0.
8	Contributions and grants (Part VIII, line 1h)	Prior Year 642,978.	Current Year 548,011.
9	Program service revenue (Part VIII, line 2g)	0.	10,260.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	358.	1,221.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	2,179.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	643,336.	561,671.
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	195,837.	243,955.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 9,437.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	362,987.	326,828.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	558,824.	570,783.
19	Revenue less expenses. Subtract line 18 from line 12	84,512.	-9,112.
20	Total assets (Part X, line 16)	Beginning of Current Year 204,623.	End of Year 359,734.
21	Total liabilities (Part X, line 26)	16,559.	180,781.
22	Net assets or fund balances. Subtract line 21 from line 20	188,064.	178,953.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer ERIC R. MYERS, PRESIDENT Type or print name and title	Date			
Paid Preparer Use Only	Print/Type preparer's name CHRISTIAN BENNETT	Preparer's signature CHRISTIAN BENNETT	Date 10/23/19	Check if self-employed <input type="checkbox"/>	PTIN P01902272
	Firm's name ▶ MAULDIN & JENKINS Firm's address ▶ 537 MARKET STREET, SUITE 300 CHATTANOOGA, TN 37402-1239	Firm's EIN ▶ 58-0692043	Phone no. 423-756-6133		

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III []

1 Briefly describe the organization's mission: THE MISSION OF THE CHATTANOOGA DESIGN STUDIO IS TO ENHANCE CHATTANOOGA'S QUALITY OF LIFE BY EDUCATING THE COMMUNITY ABOUT, ADVOCATING FOR AND FACILITATING EXCELLENT URBAN DESIGN.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 283,423. including grants of \$) (Revenue \$ 10,260.) CITY R & D: THE DESIGN STUDIO HELPS TO FACILITATE A QUALITY PUBLIC REALM AND MAINTAINS A CRITICAL EYE ON THE ROLE OF THE PRIVATE BUILD ENVIRONMENT. PROJECTS LIKE MILLER PARK AND PATTEN PARKWAY IMPROVE PUBLIC SPACES IN THE HEART OF OUR CITY. THESE PROJECTS HAVE BEEN DRIVEN BY CITIZEN INPUT AND HAVE TAKEN ENORMOUS COLLABORATION TO ACHIEVE.

4b (Code:) (Expenses \$ 199,903. including grants of \$) (Revenue \$ 2,179.) CITY INSTITUTE: THE DESIGN STUDIO ENGAGES STUDENTS AND ACADEMIA THROUGH SEVERAL EVENTS AND ACTIVITIES, INCLUDING SUMMER INTERNSHIPS, PROJECT-BASED LEARNING AND ACADEMIC EXCHANGES WITH REGIONAL UNIVERSITIES. THE DESIGN STUDIO ALSO HOLDS REGULAR EVENTS SUCH AS THE FRIDAY FILM SERIES AND URBAN DESIGN FORUMS TO EDUCATE THE PUBLIC AT LARGE, DEVELOPMENT COMMUNITY, AND OTHER ORGANIZATION AND AREA LEADERS CONCERNING THE VALUE OF URBAN PLANNING AND DESIGN.

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 483,326.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e	X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 12		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	
Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15	X
If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	X
If "Yes," complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
	1a 14		
b	Enter the number of voting members included in line 1a, above, who are independent		
	1b 13		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
10b			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
12c			
13	Did the organization have a written whistleblower policy?		X
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		
16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **TN**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **▶**
CHATTANOOGA DESIGN STUDIO - 423-664-4837
850 MARKET STREET SUITE 206, CHATTANOOGA, TN 37402

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ERIC MYERS PRESIDENT	50.00	X		X				94,150.	0.	5,536.
(2) VIRGINIA ANNE SHARBER DIRECTOR	0.00 2.00	X					0.	0.	0.	
(3) ROB TAYLOR DIRECTOR	0.00 2.00	X					0.	0.	0.	
(4) JIM WILLIAMSON DIRECTOR	0.00 2.00	X					0.	0.	0.	
(5) LISA PINCKNEY DIRECTOR	0.00 2.00	X					0.	0.	0.	
(6) STACY RICHARDSON DIRECTOR	0.00 2.00	X					0.	0.	0.	
(7) CHARITA D ALLEN DIRECTOR	0.00 2.00	X					0.	0.	0.	
(8) DAKASHA WINTON DIRECTOR	0.00 2.00	X					0.	0.	0.	
(9) RICK WOOD SECRETARY	0.00 2.00	X					0.	0.	0.	
(10) HEIDI HEFFERLIN DIRECTOR	0.00 2.00	X					0.	0.	0.	
(11) MACON TOLEDANO VICE CHAIR	0.00 2.00			X			0.	0.	0.	
(12) KELLY FITZGERALD VICE CHAIR	0.00 2.00			X			0.	0.	0.	
(13) JEFF PFITZER PAST CHAIR	0.00 2.00			X			0.	0.	0.	
(14) EHTAN COLLIER CHAIR	0.00 2.00			X			0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-total							94,150.	0.	5,536.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							94,150.	0.	5,536.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	53,000.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	495,011.				
	g Noncash contributions included in lines 1a-1f: \$						
	h Total. Add lines 1a-1f						
Program Service Revenue	2 a URBAN STUDY	Business Code	541900	10,260.	10,260.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f				10,260.		
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			1,221.			1,221.
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real	(ii) Personal				
		b Less: rental expenses					
		c Rental income or (loss)					
		d Net rental income or (loss)					
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		b Less: cost or other basis and sales expenses					
		c Gain or (loss)					
		d Net gain or (loss)					
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
		b Less: direct expenses	b				
		c Net income or (loss) from fundraising events					
	9 a Gross income from gaming activities. See Part IV, line 19	a					
b Less: direct expenses		b					
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue			Business Code				
11 a OTHER INCOME		900099		2,179.	2,179.		
	b						
	c						
	d All other revenue						
	e Total. Add lines 11a-11d				2,179.		
12 Total revenue. See instructions				561,671.	12,439.	0.	1,221.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	94,150.	69,096.	18,830.	6,224.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	113,332.	90,666.	22,666.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,564.	1,974.	513.	77.
9 Other employee benefits	17,605.	13,556.	3,521.	528.
10 Payroll taxes	16,304.	12,554.	3,261.	489.
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	2,118.		2,118.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)	20,386.	3,000.	16,886.	500.
12 Advertising and promotion	750.	712.	30.	8.
13 Office expenses	20,138.	17,927.	1,886.	325.
14 Information technology				
15 Royalties				
16 Occupancy	22,814.	16,319.	5,410.	1,085.
17 Travel	2,265.	2,151.	91.	23.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	761.		761.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	11,193.	10,633.	448.	112.
23 Insurance	2,327.	662.	1,599.	66.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PROGRAM SERVICE EXPENSE	244,076.	244,076.		
b				
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	570,783.	483,326.	78,020.	9,437.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	180,576.	1	97,027.
	2 Savings and temporary cash investments		2	30,480.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	178,122.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 84,701.		
	b Less: accumulated depreciation	10b 33,601.	22,083.	10c 51,100.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		1,964.	15 3,005.
16 Total assets. Add lines 1 through 15 (must equal line 34)		204,623.	16 359,734.	
Liabilities	17 Accounts payable and accrued expenses	10,319.	17	145,811.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	34,970.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		6,240.	25
	26 Total liabilities. Add lines 17 through 25		16,559.	26 180,781.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	188,064.	27	168,953.
	28 Temporarily restricted net assets		28	10,000.
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances		188,064.	33 178,953.	
34 Total liabilities and net assets/fund balances		204,623.	34 359,734.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	561,671.
2	Total expenses (must equal Part IX, column (A), line 25)	2	570,783.
3	Revenue less expenses. Subtract line 2 from line 1	3	-9,112.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	188,064.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	1.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	178,953.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

CHATTANOOGA DESIGN STUDIO

Employer identification number

47-3183435

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii).
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii).
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv).
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi).
8 A community trust described in section 170(b)(1)(A)(vi).
9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture.
10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions...
11 An organization organized and operated exclusively to test for public safety.
12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s)...
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s)...
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s)...
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated...
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

Table with 6 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")			226,018.	642,979.	548,011.	1,417,008.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3			226,018.	642,979.	548,011.	1,417,008.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						1,056,336.
6 Public support. Subtract line 5 from line 4.						360,672.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4			226,018.	642,979.	548,011.	1,417,008.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources			25.	358.	1,221.	1,604.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)					2,179.	2,179.
11 Total support. Add lines 7 through 10						1,420,791.
12 Gross receipts from related activities, etc. (see instructions)					12	10,260.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input checked="" type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Lined area for supplemental information.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization **CHATTANOOGA DESIGN STUDIO** Employer identification number **47-3183435**

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1

▶ \$ _____

b Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a Public exhibition
- b Scholarly research
- c Preservation for future generations
- d Loan or exchange programs
- e Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment _____ %
- b Permanent endowment _____ %
- c Temporarily restricted endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations	3a(i)	
(ii) related organizations	3a(ii)	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		40,209.	2,931.	37,278.
d Equipment		44,492.	30,670.	13,822.
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				51,100.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	561,672.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
	a Net unrealized gains (losses) on investments	2a		
	b Donated services and use of facilities	2b		
	c Recoveries of prior year grants	2c		
	d Other (Describe in Part XIII.)	2d		
	e Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	561,672.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
	a Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	b Other (Describe in Part XIII.)	4b		
	c Add lines 4a and 4b		4c	0.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	561,672.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	570,783.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
	a Donated services and use of facilities	2a		
	b Prior year adjustments	2b		
	c Other losses	2c		
	d Other (Describe in Part XIII.)	2d		
	e Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	570,783.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
	a Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	b Other (Describe in Part XIII.)	4b		
	c Add lines 4a and 4b		4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	570,783.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ORGANIZATION ACCOUNTS FOR INCOME TAXES IN ACCORDANCE WITH INCOME TAX ACCOUNTING GUIDANCE IN ASC TOPIC 740. THE ORGANIZATION FOLLOWS THE STATUTORY REQUIREMENTS FOR ITS INCOME TAX ACCOUNTING AND GENERALLY AVOIDS RISKS ASSOCIATED WITH POTENTIALLY PROBLEMATIC TAX POSITIONS THAT MAY BE CHALLENGED UPON EXAMINATION. MANAGEMENT BELIEVES ANY LIABILITY RESULTING FROM TAXING AUTHORITIES IMPOSING ADDITIONAL INCOME TAXES FROM ACTIVITIES DEEMED TO BE UNRELATED TO THE ORGANIZATION'S NON-TAXABLE STATUS WOULD NOT HAVE A MATERIAL EFFECT ON THE ORGANIZATION'S FINANCIAL STATEMENTS. WITH FEW EXCEPTIONS, THE ORGANIZATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2015.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Name of the organization

CHATTANOOGA DESIGN STUDIO

Employer identification number

47-3183435

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EDUCATING THE COMMUNITY ABOUT, ADVOCATING FOR AND FACILITATING
EXCELLENT URBAN DESIGN.

FORM 990, PART VI, SECTION B, LINE 11B:

AN ELECTRONIC COPY OF FORM 990 WAS SENT TO EACH BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH BOARD MEMBER IS REQUIRED TO REVIEW AND AFFIRM COMPLIANCE WITH THE
CONFLICT OF INTEREST POLICY ANNUALLY VIA SUBMISSION AT A BOARD MEETING.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE COMMITTEE REVIEWS PERFORMANCE AND COMPENSATION OF THE
EXECUTIVE DIRECTOR AND STAFF COMPENSATION AS PART OF THE BUDGET REVIEW
PROCESS.

FORM 990, PART VI, SECTION C, LINE 18:

BUCK GENTRY (423)400-8366, 630 BARTON AVENUE, CHATTANOOGA, TN 37405

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES DOCUMENTS AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

ROUNDING

1.

FORM 990, PART XI, LINE 2C

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization CHATTANOOGA DESIGN STUDIO	Employer identification number 47-3183435
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**THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS ASSUMES
RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS.**

Multiple horizontal lines for text entry.